CCSD School Security Survey

Prepared for:





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Background & Objectives



Situation Overview

Last year Chappaqua Central School District conducted research with key stakeholder audiences to help inform decisions about security issues the district is looking to solve for.

The district has now convened a task force specifically tasked with looking at facility structure, specifically at Greeley High School and needs to make a recommendation to the board. This group is interested in conducting another survey to understand current opinions about this issue to incorporate into the recommendation.



Objectives

- Explore current security "climate"
 - How do the various stakeholder audiences feel about security generally, and about key issues and measures put in place to-date?
- Understand reaction to four potential safety initiatives
 - Through exposure to a description of four initiatives, understand level of support and overall reaction to each initiative
- Define refinements in communication or implementation for each initiative that may be needed to increase stakeholder acceptance
 - What do key audience members community, faculty, students need to know/hear to support the effort



Research Design



Methodology/Research Design

- The Chappaqua Central School District Security Survey was a custom survey designed collaboratively between key stakeholders and JJN Consulting
- Three key audiences are were included in this research:
 - 1. Chappaqua Community Members (n=738)
 - Including parents of children currently enrolled in the district, parents of children who will be enrolled in the future, parents whose children have graduated and non-parent community members
 - 2. K-12 Faculty & Staff of the Chappaqua Central School District (n=265)
 - 3. <u>Students</u> of Greeley High School (n=475)
- The survey was administered online, between June 13 and 23, 2019
- In order to lend creditability and legitimacy to the survey effort, the survey invitation came from the Chappaqua Central School District



Response Rates

• Response rates were very strong, especially in the Faculty and Student audiences. The Community response rate was not as strong, as expected, given that there is a lower level engagement with the schools among this population (i.e., participants who are not current parents of CCSD students).

	Community	Faculty & Staff	Students
Base size (N=)	738	265	475
Total sample	7,638	632	1,244
Response rate*	10%	42%	38%



^{*}Response rates in a typical blinded online market research study would be around 1-2%; this may get closer to 5-10% in an unblinded study, depending on level of engagement and incentives. Net, CCSD response rates would be considered above average.

High Level Questionnaire Outline

Screeners Classificat		"Unaided" Perceptions of Safety and Concern Areas	Awareness & Perceptions of Security Changes	Exposure to Concepts & Messaging	Assessment of Reaction to Potential New Security Measures	Additional Questions for Profiling and/or Information
 Quickly confirespondent qualifies to participate (infits in one of three key audiences) Understand classification information for assignment to questions an future analytic purposes 	.e., the or co	 Prior to exposing information about changes that have been made or could be made, understand on an "unaided" basis what kinds of things are top-of- mind in terms of safety and security concerns 	 Elicit reaction to security measures that have already been implemented to understand awareness and perceptions of these changes 	 Provide "white paper" concepts of proposed security measures to determine openness and interest in pursuing, as well as perceived benefits and challenges Expose messaging intended to influence interest to determine what kind of communication should be considered 		Understand additional respondent characteristics and other information that may be helpful in making security decisions





Security "Climate"

- All stakeholder audiences are highly favorable to the academics and reputation of CCSD.
- All stakeholder audiences also express strong perceptions of importance of school security; however, opinions on CCSD performance are not as strong as other areas of importance, such as academics, arts and sports.
- Generally, respondents feel that the level of security in CCSD could use at least "some" improvement, and believe there is at least "some" susceptibility to a security threat today.
- Though Faculty & Staff and Students appear to be well-aware of many of the existing security measures at CCSD, Community members are less informed.
- Once aware, they generally approve, and overall perceptions of security and susceptibility improve across all three audiences, and especially so, among Community members, who had a weaker understanding of what is done to protect students today.



Security Initiatives

- Four potential security initiatives were evaluated:
 - <u>School Resource Officer (SRO)</u>: This idea was met with moderate appeal, though was more appealing to Faculty & Staff members, who see this role as providing not only another level of security, but another set of eyes and ears to help support student well-being.
 - <u>Security Cameras</u>: Expanding security camera coverage received strong support from adults, especially those in the Community. Some see this as a "no-brainer" an easy and effective way to have eyes on the campus. Students, on the other hand, expressed opposition, indicating that this would be an invasion of privacy.

Both structural initiatives for HGHS were met with favorability *and* concerns – though there is generally alignment that controlled access into HGHS is of high importance, the best approach to doing so is a matter of debate.

- <u>HGHS Single Point-of-Entry</u>: Adult respondents generally approve of this idea, while students are more likely to disapprove. Congestion and limiting student freedom were key areas of concern among those who disapprove.
- <u>HGHS Perimeter Security</u>: Similar results were observed for the perimeter security initiative, though, the Community is somewhat less favorable to this option. Some see this as a necessary step forward to limit access to campus, while others take issue with creating a "prison-like" feel.



Implications & Recommendations

- Though school security is seen as important by all, there is a lack of true understanding of what CCSD is doing in the larger community – consider how to communicate out changes that have been implemented to raise awareness outside of school walls.
- Most perceive at least some level of susceptibility and some need for improved security measures, and, as such, there is fairly strong support for all of the initiatives evaluated...however, there are a lot of "buts" and "what ifs" ensure that any proposed initiative demonstrates a well thought-out plan that accounts for the pros and the cons, and, importantly, rationale for choices/decisions being made.
- SRO is seen as redundant to existing roles in school, not entirely effective and a potential waste of resources <u>if CCSD moves</u> forward with this initiative it will be important to differentiate the SRO role vs. existing support services in the school (e.g., guidance).
- Security Cameras are seen as easy way to enhance oversight of the campus; however, <u>critical to address privacy concerns and intended uses of camera footage to allay "Big Brother" concerns.</u>
- Some means of controlling access is seen as a very favorable idea, though the proposed ideas may not hit the nail on the head...at least not without more messaging/information. Neither is seen as being completely effective and there are those who feel the campus atmosphere is an important aspect of education at HGHS consider ways by which access can be controlled while factoring in potential congestion issues and the desire for students to have a certain level of freedom throughout the campus.
- Overall, concept and messaging language was not as motivating to students as it was among adults. <u>Understanding the concerns</u> that are unique to this audience will be important as further communications are considered.



Key Findings

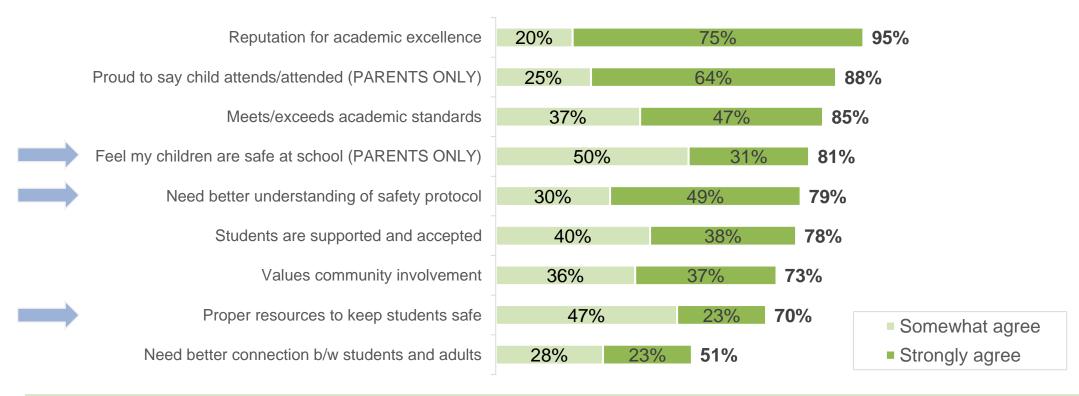
Perceptions of CCSD



Associations with Attributes About CCSD

Community members agree strongly with statements regarding CCSD academics and reputation. Parents say they generally feel their children are safe, but there is also strong agreement that they also feel they could use more information on the school safety protocol, and are not sure if the proper safety resources are in place.

COMMUNITY: Association with Attributes About CCSD

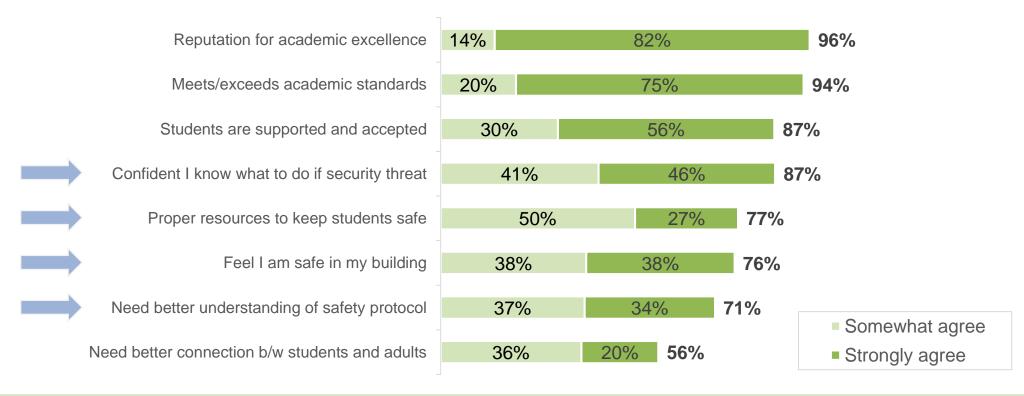




Associations with Attributes About CCSD

Similarly, Faculty & Staff also give very favorable ratings on academics and reputation, and that students are supported and accepted. They indicate they feel rather confident should there be a security threat; however, weaker top box ratings suggest that they see room for improvement with respect to safety resources and understanding protocol.



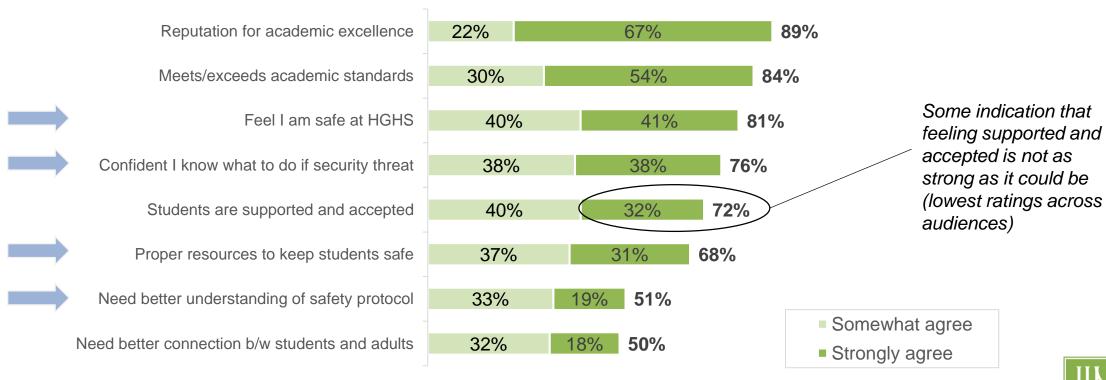




Associations with Attributes About CCSD

As with other audiences, Students are very favorable to CCSD academics and reputation. Most of them express that they feel safe at Greeley.

STUDENTS: Association with Attributes About CCSD





Summary of Safety Attitudes (% Agree)

Key stakeholder groups were generally aligned on top 2 box agreement with security statements. Some variation was noted with respect to needing a better understanding of safety protocols – Community members and Faculty & Staff expressed stronger agreement with this idea than did students.

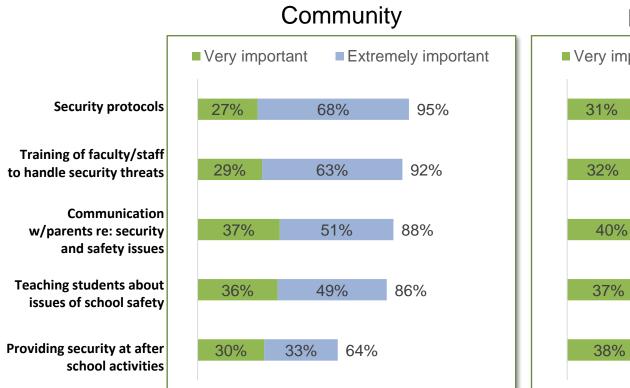
	Community	Faculty & Staff	Students
Feel my children are safe/I am safe at school	81%	76%	81%
Need better understanding of safety protocol	79%	71%	51%
Proper resources to keep students safe	70%	77%	68%
Confident I know what to do if security threat	n/a	87%	76%

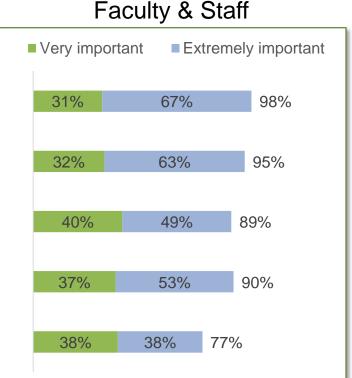


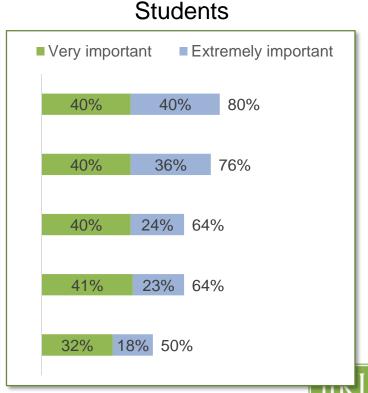
Importance of Security Attributes

There is strong agreement with the idea that school safety is important...

Of note, students provide relatively lower ratings than Adult audiences; security at after-school activities received relatively lower ratings across all key stakeholder audiences.

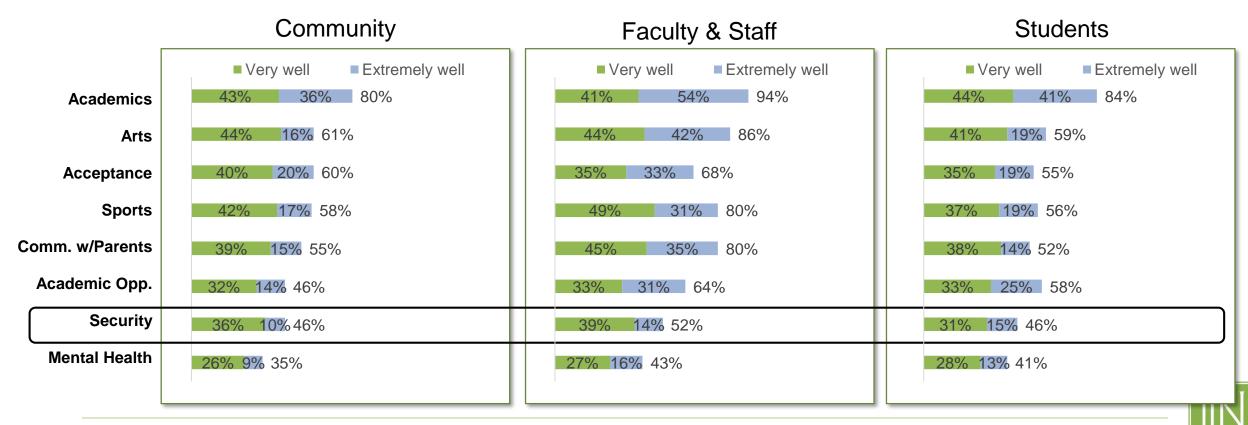






CCSD Performance Ratings on Dimensions of Student Life

...However, perceptions of security performance show significant lag relative to the strong ratings observed for academics (aligning well to attitude ratings). In addition, Faculty & Staff appear to have stronger perceptions of performance than do Community members and Students. "Acceptance of all students" continues to receive the weakest rating among students, and mental health is rated lowest in all groups, suggesting an area for improvement.



Key Take-Aways

- Academics and reputation earn extremely favorable ratings across all audiences
- Perceptions of security in CCSD schools lag perceptions of academics, with respondents having "middle-of-the-road" views on how CCSD performs on this dimension today:
 - <u>Community</u>: Generally feel children are safe, but aren't sure about what resources are in place and could use a better understanding of safety protocols.
 - <u>Faculty & Staff</u>: Though they say they feel safe and confident in what to do in the event of a security threat, they also indicate they could use a better understanding of protocols.
 - Students: A majority feel safe at HGHS, but, like other groups, aren't totally confident in the resources available. Some indication that they feel support/acceptance and mental health education is lacking in CCSD today.



Key Findings

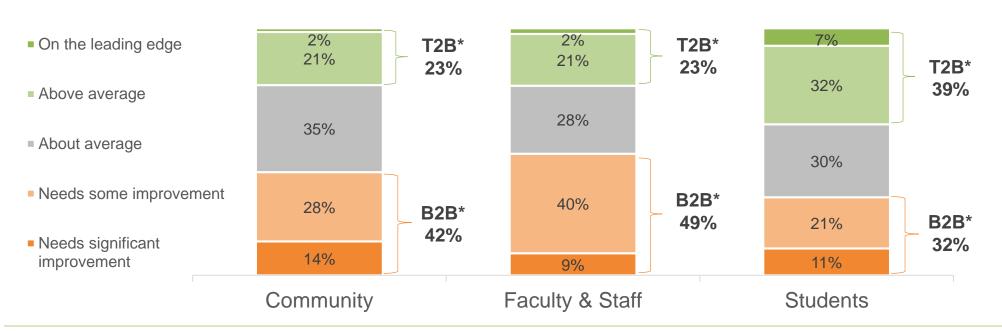
Awareness of Recent Security Initiatives at CCSD



Perceptions of CCSD Security

Before inquiring about existing security measures, respondents were fragmented in their feelings about the current level of security. Between 30-50% indicate the need for at least some improvement; Students are the only group that is more positive than negative.

Perceptions of CCSD Security **BEFORE** Asking About Existing Security Measures

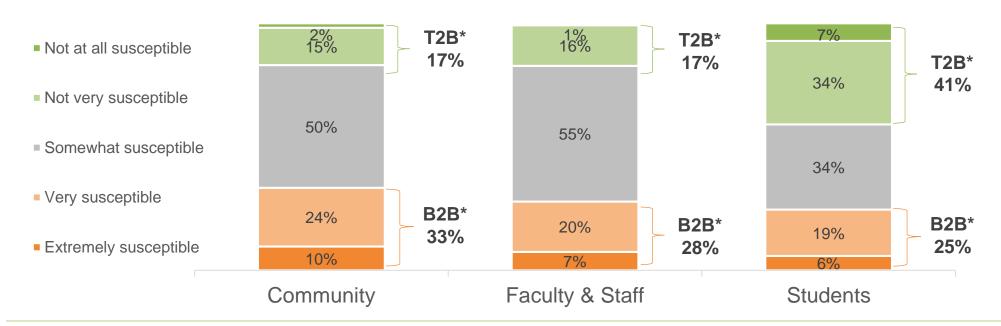




Perceptions of CCSD Susceptibility to Security Threat

Among Community and Faculty & Staff members, most feel there is at least "some" susceptibility to security threat at CCSD; students are somewhat less likely to feel susceptible.

Perceptions of CCSD Susceptibility to Threat **BEFORE** Asking About Existing Security Measures





Awareness of Existing Security Measures

Those most engaged in the schools – Faculty & Staff and Students – are aware of seven of the ten security measures that were asked about; Community members are less aware, as expected; however, those engaged at the high school level (parents of HGHS students) show much greater awareness.*

Awareness of Existing Security Measures (% Aware)

	Community	Faculty & Staff	Students
Average Number of Security Measures Aware Of	4.7	6.9	6.9
Visitor check-in – ID required from all visitors	93%	97%	83%
Increased security guard presence at HGHS	62%	72%	84%
Faculty and staff ID cards	59%	98%	82%
Armed police officer who makes daily visits to other schools	54%	65%	52%
Armed police officer stationed at HGHS	47%	54%	86%
Increased safety training for faculty, staff and students	44%	57%	36%
Intruder locks	32%	75%	72%
Automatic door locks at HGHS	32%	57%	85%
Electronic card access at HGHS	25%	67%	75%
Visitor background check	22%	46%	35%
Not aware of any of the measures listed	4%	0%	3%



Level of Support for Existing Security Measures

Regardless of awareness, most express strong support for existing security measures, especially among Community and Faculty & Staff members.

Support for Existing Security Measures (% Top 2 Box)

	Community	Faculty & Staff	Students
Increased safety training for faculty, staff and students	97%	98%	79%
Intruder locks	97%	98%	88%
Faculty and staff ID cards	96%	97%	77%
Visitor check-in – ID required from all visitors	95%	98%	76%
Automatic door locks	94%	96%	82%
Automatic security guard presence at HGHS	89%	91%	64%
Electronic card access at HGHS	87%	93%	68%
Visitor background check	86%	96%	69%
Armed police officer stationed at HGHS	84%	90%	73%
Armed police officer who makes daily visits to other schools	83%	91%	71%

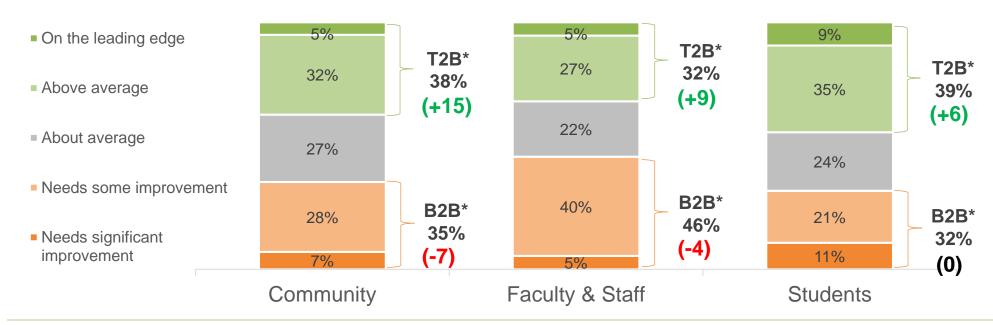


Perceptions of CCSD Security

After being made aware of existing security measures, perceptions of CCSD security become more favorable across all audiences.



(Indicates change in top 2 box/bottom 2 box rating after learning about existing security measures)



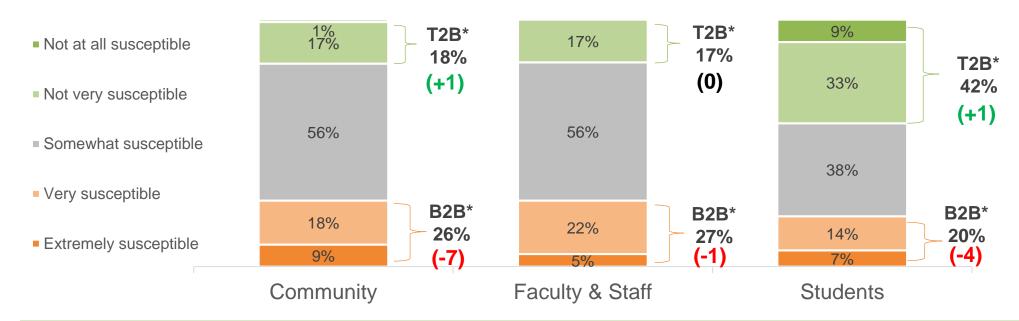


Perceptions of CCSD Susceptibility to Security Threat

At the same time, perceptions of susceptibility shift down.



(Indicates change in top 2 box/bottom 2 box rating after learning about existing security measures)





Key Take-Aways

- Prior to exposure to existing CCSD security measures, respondents were fragmented with respect to their perceived level of security in the schools today, and susceptibility to threat, though a majority feel there is at least "some" susceptibility.
- Awareness of existing security measures is stronger among those in the schools most –
 Faculty & Staff and Students; aside from visitor check-in (which many Community
 respondents may have personal experience with), awareness of other measures is much
 weaker in the Community audience.
- Regardless of awareness, there is strong support for existing security measures, and following exposure, perceptions of security at CCSD and level of susceptibility become more favorable.

Key Findings

Reaction to Potential Security Initiatives for CCSD



Methodological Note

In this section, reaction to the four (4) potential security initiatives is presented:



School Resource Officer (SRO)



Security Cameras



Greeley Single Point-of-Entry



Greeley Perimeter Security

Respondents were shown SRO and Camera descriptions first, in a rotated fashion. They then saw the Greeley entry ideas second, also in a rotated fashion.

For all ideas, respondents were asked the same set of metrics. In the slides that follow, results will be shown for all ideas by the three stakeholder groups, with a summary of ratings across initiatives found at the end of this section.





School Resource Officer (SRO)



School Resource Officer (SRO)

All respondents were exposed to the information below and were asked to respond to key evaluation metrics regarding their level of support for the initiative.

Initiative Description

As are found in many other high schools, CCSD is considering adding a School Resource Officer (SRO) to support Greeley High School. The goals of having a SRO include providing a safe learning environment and a valuable resource to school staff members, fostering positive relationships with students, developing strategies to resolve problems affecting youth and protecting all students, so that they can reach their fullest potential.

Additional Message Points

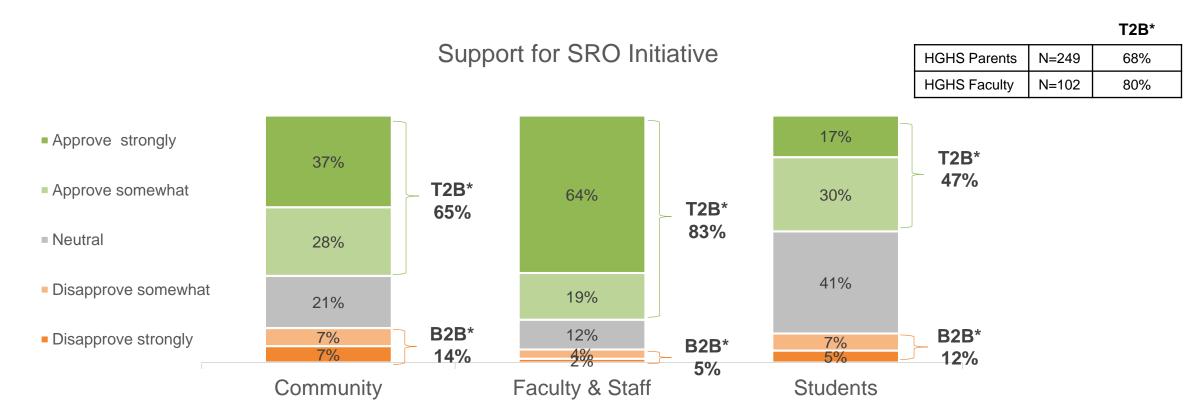
- 1. The SRO is expected to be highly visible and serve as a liaison between the Police Department and the Schools and follow the National Association of SRO best practice: to use a "triad concept" to define the three main roles of school resource officers: educator (i.e. guest lecturer), informal counselor/mentor, and law enforcement officer.
- 2. CCSD will be responsible for paying for half of the SRO's annual salary; the other half would be paid for by the Police Department.





Support for SRO Initiative

Adults, especially Faculty & Staff, show support for the SRO initiative; importantly, very few who actually disapprove. Students are more on the fence.





Reasons for Approval/Disapproval of SRO Initiative

Those who approve of the SRO initiative see the value in having another resource available to both students and teachers, who can help to foster relationships and act as a means of supporting mental/emotional health throughout the school. Those who disapprove see this position as being redundant to existing positions and a less than optimal use of resources.

Reasons for Approval

Key Themes: Another resource, Better relationship with students, Added security, Supports mental health

Selected Quotes:

- "Making connections with students and potentially identifying kids who might feel isolated and do harm to others." (Community)
- "A SRO typically has an impressive background and knowledge in the local laws, dangers that teens face, safety, security, authority, and can be a mentor to teens." (Faculty & Staff)
- "I approve of the SRO because I think allowing kids to make connections with the SRO officer and also allowing the officer to help out the schools and give advice is very important." (Student)

Reasons for Disapproval

Key Themes: No need/already adults for students to talk to, Low/no crime, Money better used elsewhere, Do not want police presence, Ineffective

Selected Quotes:

- "There are already resources available to students for this sort of thing. This should be the responsibility of the guidance counselors and it would be a waste of money to create a new position to do someone else's job." (Community)
- "Shifting the responsibility for safety to one or a few people rather than strengthening it across the entire system." (Faculty & Staff)
- "What's the point? How is that different than everything we have in place already? We have people exactly like that, just under a slightly modified description." (Student)

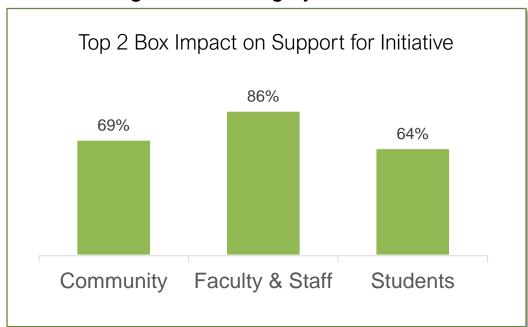




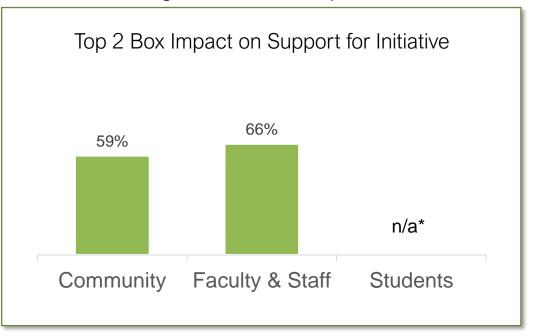
Impact of Messages on Support for SRO Initiative

Faculty & Staff showed a strong positive impact based on learning more about the SRO's role in the school.

Message 1: SRO Highly Visible/Liaison



Message 2: SRO Compensation

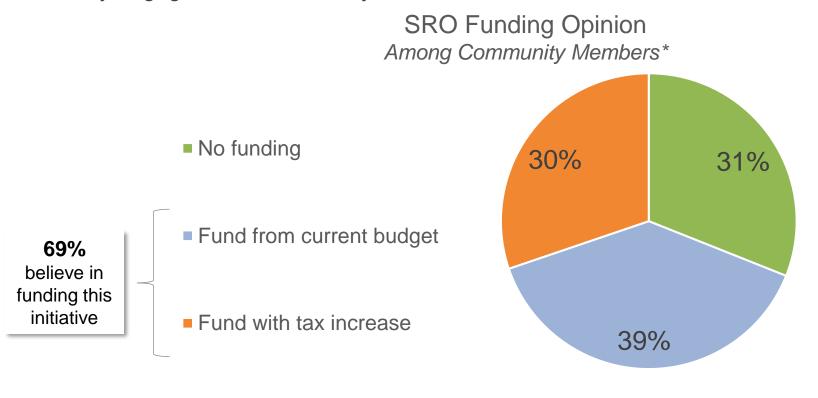






SRO Initiative Funding Options

Nearly 70% support funding of the SRO initiative, whether this comes from the current budget or a tax increase is up for debate. Those who do not support funding at all are less likely to be parents who are currently engaged in the school system.



Parent "Status"** by Funding Opinion

	Funding	NO Funding
N=	509	229
Current Parent	87%	67%
Former Parent	28%	43%
Parent To-Be	13%	10%
Non-Parent	1%	3%
Among Current Parents		
HGHS	38%	51%
Middle School	48%	44%
Elementary School	51%	45%
Middle School	48%	44%

**Respondents can code into multiple parent groups



Security Cameras



Security Cameras

All respondents were exposed to the information below and were asked to respond to key evaluation metrics regarding their level of support for the initiative.

Initiative Description

Like many districts, CCSD is considering expanding the network of security cameras inside of schools to provide additional oversight for security purposes only. Security cameras are a preventative tool that allow for maximized visibility and monitoring of the school with the goal of keeping our students, faculty and staff safe.

Additional Message Points

- 1. Security cameras help to keep tabs on people entering and leaving the schools. In an emergency situation, they allow for real-time monitoring and can help to direct security resources in a more timely manner, improving response times.
- 2. Security cameras have been shown to cut down on vandalism and theft. People are less likely to commit crimes if they feel they are being observed.





T2B*

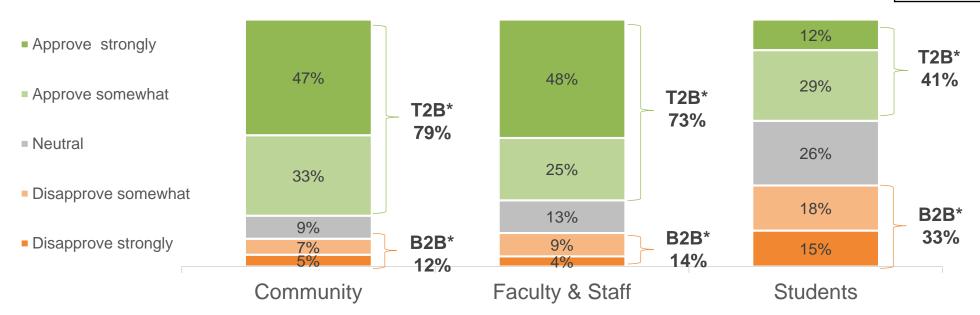
Support for Security Camera Initiative

While Community and Faculty members are well aligned in their support for the security camera initiative, Students show mixed feelings – nearly as many disapprove as approve of this idea.



 HGHS Parents
 N=249
 76%

 HGHS Faculty
 N=102
 79%







Reasons for Approval/Disapproval of Security Camera Initiative

Of those who expressed approval for increased camera coverage, the ability to monitor a broader area of the school, to reduce undesirable behavior and to have an easy to use tool that deters bad behavior is appealing. Those who are not in approval primarily cite privacy concerns.

Reasons for Approval

Key Themes: Monitor all areas, Improve response time, Reduce undesirable behavior (drugs, vaping), More eyes the better, Easy to do, Deterrent

Selected Quotes:

- "I think the cameras would provide a measure of increased security while also picking up non-security shenanigans that the students are involved in." (Community)
- "Using cameras to PREVENT security issues and to keep students and teachers safe. Also, if there was a problem, reviewing footage to assess areas where security can be improved." (Faculty & Staff)
- "I like that people will be accountable for everything and that the school will be visibly guarded at all angles." (Student)

Reasons for Disapproval

Key Themes: Invasion of privacy, Concerns about security of data, Creates a "police state"/"Big Brother," Not preventative/helpful after the fact

Selected Quotes:

- "I don't believe more security cameras are preventative. I believe they could potentially help after the fact. More security cameras is too big brother-ish." (Community)
- "I do not believe that internal cameras will increase school safety, or lead to a more rapid response to a security threat. I do believe that it will negatively effect the privacy of staff and students." (Faculty & Staff)
- "I don't want be filmed all the time...this is an invasion of privacy!" (Student)

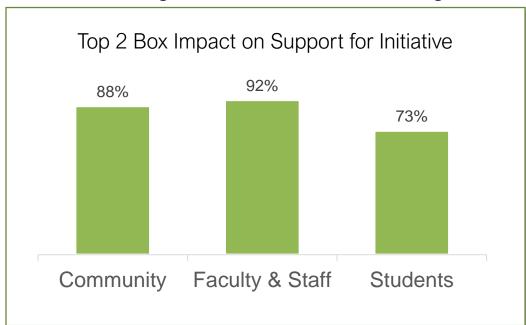




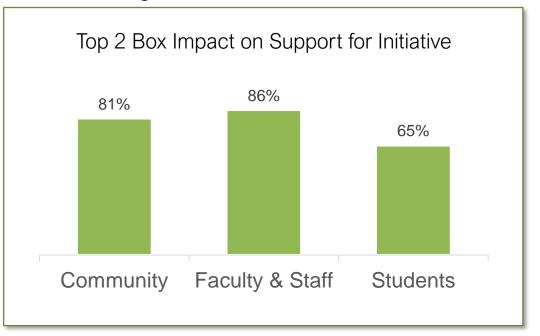
Impact of Messages on Support for Security Camera Initiative

Both messages – one about providing real-time access to see what is happening in the school, and the other about reducing crime in the school – were received well and a majority felt these had a positive impact on their support for the initiative. Even students, who are least favorable, reported a positive impact.

Message 1: Real-Time Monitoring



Message 2: Reduce Vandalism/Theft

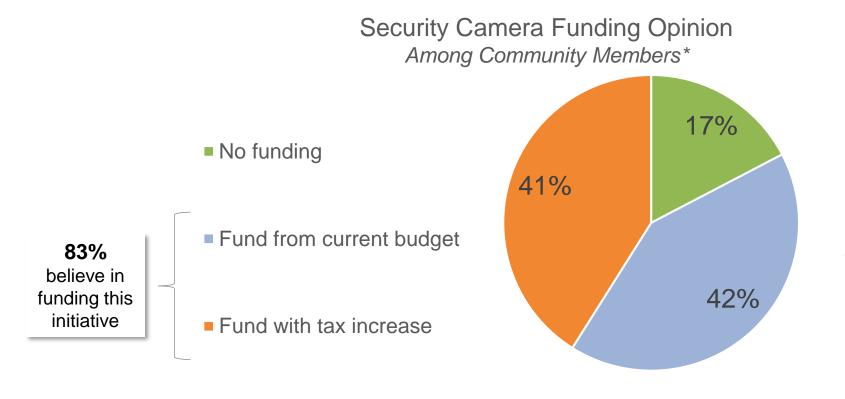






Security Camera Initiative Funding Options

Most feel this initiative should be funded, but, as observed with SRO idea, the Community is split on how the funding should be provided. Those who approve funding are more likely to be current parents of CCSD students, or "parents-to-be" of future CCSD students.



Parent "Status"** by Funding Opinion

	•	•
	Funding	NO Funding
N=	610	128
Current Parent	82%	73%
Former Parent	31%	41%
Parent To-Be	13%	5%
Non-Parent	1%	5%
Among Current Parents		
HGHS	39%	55%
Middle School	47%	50%
Elementary School	50%	43%

**Respondents can code into multiple parent groups

HGHS Single Point-of-Entry

HGHS Single Point-of-Entry

All respondents were exposed to the information below and were asked to respond to key evaluation metrics regarding their level of support for the initiative.

Initiative Description

As you may or may not be aware, Horace Greeley High School does not currently have a single-point of entry; rather, the school and campus have multiple entrances and exits. The security task force is considering ways to enhance access control and prevent unauthorized entry through the installation of a secured, single point of entry to the school for visitors.

Additional Message Points

- 1. With a single point of entry, visitors would announce themselves before being admitted into the security review area, located behind a set of locked doors. Once in this area, security personnel ask for identification. Once vetted, the visitor would be allowed to pass through a second set of locked doors into the school.
- 2. In the event of a more serious security risk when prevention fails, the proposed entrance should mitigate an intruder's ability to enter the school. This should create a delay that provides staff time to call 9-1-1 and implement intruder response plans.
- 3. Security professionals who have audited Greeley's campus believe limiting and regulating entrances reduces opportunities for crimes, and allows for more efficient screening of people entering our facility.



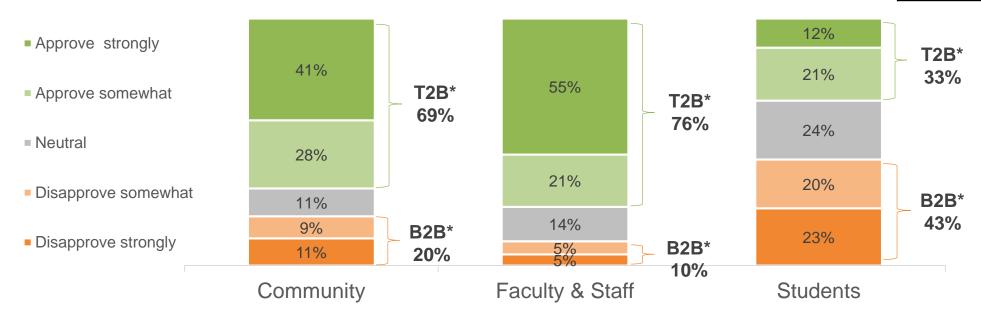
T2B*

Support for HGHS Single Point-of Entry Initiative

Community and Faculty & Staff members show strong support for a single point-of-entry at HGHS; students tend to disapprove more-so than they approve.



HGHS Parents	N=249	59%
HGHS Faculty	N=102	76%





Reasons for Approval/Disapproval of HGHS Single Point-of Entry Initiative

Of those who approve of a single point-of-entry, many mention the idea of controlling access to the school, and this being the first/primary means of keeping intruders out. The opposed cite congestion at the entrance, tardiness to school and changes to the California-style campus that is appealing to many.

Reasons for Approval

Key Themes: Controlled access, Safest approach/necessary as first means of controlling who has access to campus

Selected Quotes:

- "It's the best way to control and monitor visitors. It would make staff feel more secure. Educators shouldn't have to worry about school safety. Security should be outside the classroom as much as possible." (Community)
- "As a teacher, I don't like that there could be visitors wanderings around aimlessly. I love the idea that everyone in the building is accounted for." (Faculty & Staff)
- "It's a good security measure that doesn't decrease personal freedoms." (Student)

Reasons for Disapproval

Key Themes: Inconvenience, Traffic/congestion, Late for school, Alters appeal of open campus, Limits freedom, Unnecessary, Not effective

Selected Quotes:

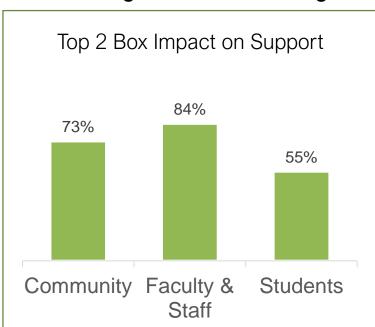
- "I love the campus as it is. Kids actually have some freedom...being able to move freely about has a calming effect." (Community)
- "I disapprove of this because I don't think having one way of coming into the school would enhance security safety. It would make students late to class and develop a packed area getting into school everyday." (Faculty & Staff)
- "It makes it harder to get around the school. If a person wants to get in without being noticed, they'll just break a window." (Student)



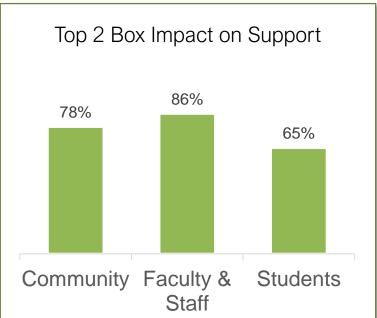
Impact of Messages on Support for HGHS Single Point-of Entry Initiative

Additional information provided on the ability to vet visitors, mitigate intruder entry into the building, and security professional recommendations were motivating, especially among Adults.

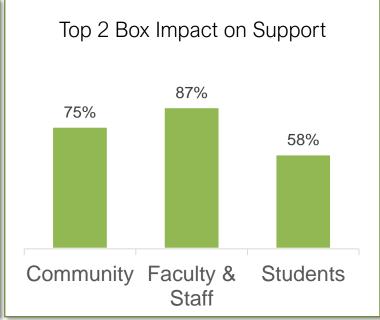
Message 1: Visitor Vetting



Message 2: Mitigate Intruder Entry



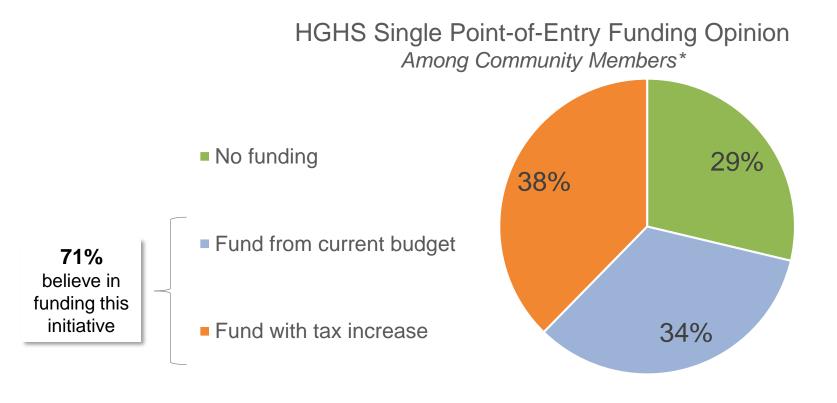
Message 3: Security Prof. Reco





HGHS Single Point-of Entry Initiative Funding Options

Funding opinions for this initiative were, again, mixed, though nearly three-quarters of the Community audience feels it is an idea worth funding. Those who do not wish to fund this initiative are less likely to have engagement with the school today.



Parent "Status"** by Funding Opinion

	,	
	Funding	NO Funding
N=	447	150
Current Parent	85%	71%
Former Parent	28%	46%
Parent To-Be	14%	6%
Non-Parent	2%	3%
Among Current Parents		
HGHS	36%	58%
Middle School	47%	48%
Elementary School	54%	35%

**Respondents can code into multiple parent groups



HGHS Perimeter Security



HGHS Perimeter Security

All respondents were exposed to the information below and were asked to respond to key evaluation metrics regarding their level of support for the initiative.

Initiative Description

As you may or may not be aware, Horace Greeley High School is an open campus without exterior fencing or gates around the perimeter of the school. The security task force is considering ways to enhance access control through the installation of a security barrier around the perimeter of Greeley with a security guard stationed at the entry gate.

The purpose of this measure is to prevent unauthorized entry and provide enhanced security for the students, faculty, staff and visitors at Greeley.

The proposed security barrier would be aesthetically pleasing to blend with the school campus and its surroundings.

Additional Message Points

 Security professionals believe the clear delineation of space creates a sense of ownership for legitimate users (staff and students) and creates an environment where intruders are more likely to standout.



T2B*

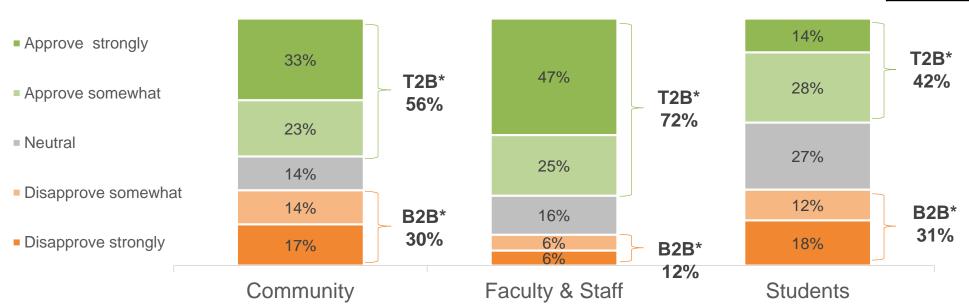
Support for HGHS Perimeter Security Initiative

Faculty & Staff especially find the security perimeter idea to be of interest, and to a lesser extent, so do Community members. Student opinions are mixed.



 HGHS Parents
 N=249
 57%

 HGHS Faculty
 N=102
 73%





Reasons for Approval/Disapproval of HGHS Perimeter Security Initiative

Controlling access and acting as a deterrent to potential intruders were key reasons for approving of the fence initiative; some also noted that this would allow students to continue to move freely about campus. Those opposed cite a "prison-like" feel, and feel that not only could this be inconvenient, but also not entirely effective.

Reasons for Approval

Key Themes: Controlled access, Deterrent/hinderance to intruders, Less intrusive to students, Allows freedom (vs. single POE), Necessary given proximity to roads/shopping

Selected Quotes:

- "It would be around the perimeter and not make the campus feel like a jail.." (Community)
- "It would deter unauthorized access to campus via avenues that are currently not able to be monitored, i.e., treeline." (Faculty & Staff)
- "Our school being very close to the forest, as well as a shopping area, we need more security for the outer perimeter." (Student)

Reasons for Disapproval

Key Themes: "Prison" feel, Inconvenient, Ineffective, Unnecessary, Alters appeal of campus

Selected Quotes:

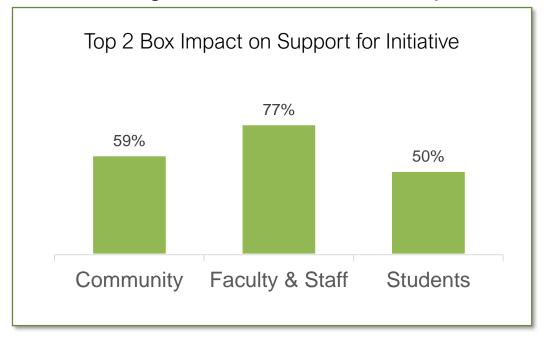
- "Crime is so low in Chappaqua I don't even lock my door all the time. Who do you think is sneaking in? This will give the school a confining atmosphere for the students. Feeling trapped in a compound is not a In environment conducive to learning.." (Community)
- "I certainly see the benefit, but there is also a benefit to having some openness on a campus. It sounds a bit like a prison." (Faculty & Staff)
- "Misallocation of resources. Also, a security threat would not be deterred by a fence." (Student)



Impact of Messages on Support for HGHS Perimeter Security Initiative

Communication of the idea that perimeter security may lend itself to easier identification of intruders was highly compelling to Faculty & Staff, and at least half of Community members and Students.

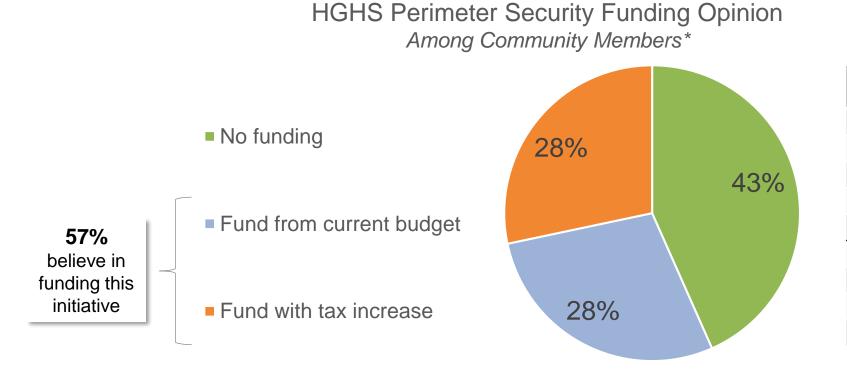
Message 1: Clear delineation of space





HGHS Single Perimeter Security Initiative Funding Options

This initiative received the largest proportion of response (relative to other initiatives) indicating that the Community does not believe in funding this idea. Though half support funding – they are split on how it gets funded.



Parent "Status"** by Funding Opinion

	Funding	NO Funding
N=	418	320
Current Parent	86%	74%
Former Parent	27%	41%
Parent To-Be	14%	9%
Non-Parent	2%	3%
Among Current Parents		
HGHS	39%	46%
Middle School	46%	49%
Elementary School	51%	46%

**Respondents can code into multiple parent groups

Key Take-Aways

- The four initiatives evaluated were met with varying levels of support.
- While adult audiences are generally favorably across the board, students are much less-so, as they would be feeling the direct impact (good and bad) of any initiative that is implemented – specific messaging designed to address students' concerns will need to be considered.

Summary of Approval Rates (Top 2 Box) by Audience

	Community	Faculty & Staff	Students
SRO	65%	83%	47%
Cameras	79%	73%	41%
Single Point-of-Entry	69%	76%	33%
Perimeter Security	56%	72%	42%



Key Take-Aways (Continued)

- <u>SRO</u>: This idea was met with moderate appeal, though was more appealing to Faculty & Staff members, who see this role as providing not only another level of security, but another set of eyes and ears to help support student well-being.
 - Communication around the role of SRO through messaging was impactful in driving support for the initiative.
 - Nearly 70% of Community members would support funding of this initiative, but are divided in terms of whether this should come from the current budget or tax increase.
- <u>Cameras</u>: Expanding security camera coverage received strong support from adults, especially those in the Community. Some see this as a "no-brainer" an easy and effective way to have eyes on the campus. Students, on the other hand, expressed opposition, indicating that this would be an invasion of privacy.
 - Messages around real-time monitoring and a deterrent to undesirable behavior worked to impact support of this initiative.
 - Over 80% the largest proportion across initiatives support funding, but, again, the Community is at adds on the source of funding.



Key Take-Aways (Continued)

Both structural initiatives for HGHS were met with favorability and concerns – though there is generally alignment that controlled access into HGHS is of high importance, the best approach to doing so is a matter of debate.

- <u>HGHS Single Point-of-Entry</u>: Adult respondents generally approve of this idea, while students are more likely to disapprove. Congestion and limiting student freedom were key areas of concern among those who disapprove.
 - Communication around vetting visitors and mitigating intruder entry was effective at impacting support, though less-so among students.
 - Approximately 70% of Community members would support funding of this initiative, but, like other initiatives, are divided on source of funds.
- <u>HGHS Perimeter Security</u>: Similar results were observed for the perimeter security initiative, though, the Community is somewhat less favorable to this option. Some see this as a necessary step forward to limit access to campus, while others take issue with creating a "prison-like" feel.
 - Messaging around creating a clear delineation of space was most impactful among Faculty.
 - Over 40% of Community respondents indicated they would not support funding this initiative.



Thank You

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Appendix

Sample Composition



Community Demographics

Attribute	% of Total	Attribute	% of Total
Parent*		Age	
Current Parent	81%	39 and younger	11%
Former Parent	33%	40 to 49	47%
Parent-to-Be	12%	50 to 59	34%
Non-Parent	2%	60 and older	8%
		Gender	
Current Parents*		Male	25%
Greeley	42%	Female	68%
Middle School	47%	Prefer not to answer	6%
Elementary School	49%	Years in Chappaqua	
		Less than 10	38%
		Between 10 and 19	36%
		20 or more	26%



Faculty & Staff Demographics

Attribute	% of Total	Attribute	% of Total
Role		School*	
Administrative	5%	Greeley	38%
Faculty	69%	Bell	21%
Staff	23%	Seven Bridges	16%
Prefer not to answer	3%	Grafflin	14%
Status		Westorchard	12%
Full-time	98%	Roaring Brook	12%
Part-time	2%	Administrative	7%
Chappaqua Resident		Gender	
Yes	9%	Male	20%
No	91%	Female	68%
Child in CCSD		Prefer not to answer	12%
Yes	18%	Age	
No	82%	39 and younger	21%
Years in CCSD		40 to 49	29%
Less than 10	34%	50 to 59	29%
Between 10 and 19	42%	60 and older	21%
20 or more	23%		



Student Demographics

Attribute	% of Total	Attribute	% of Total
Grade Level		Gender	
Freshman	38%	Male	48%
Sophomore	40%	Female	49%
Junior	19%	Other	1%
Senior	4%	Prefer not to answer	3%
Years in CCSD			
Less than 5	18%		
5 to 9	17%		
10 or more	65%		

JJ Consulting

Appendix

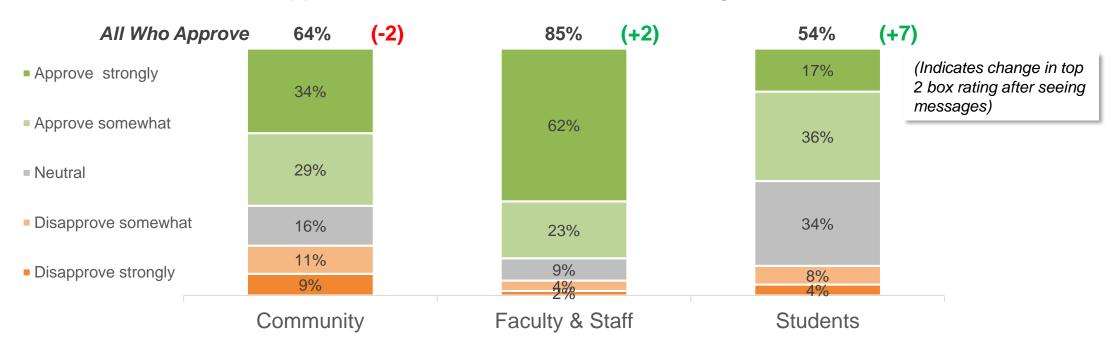
Additional Analysis





Support for SRO Initiative: After Messages

Support for SRO Initiative: *AFTER* Messages

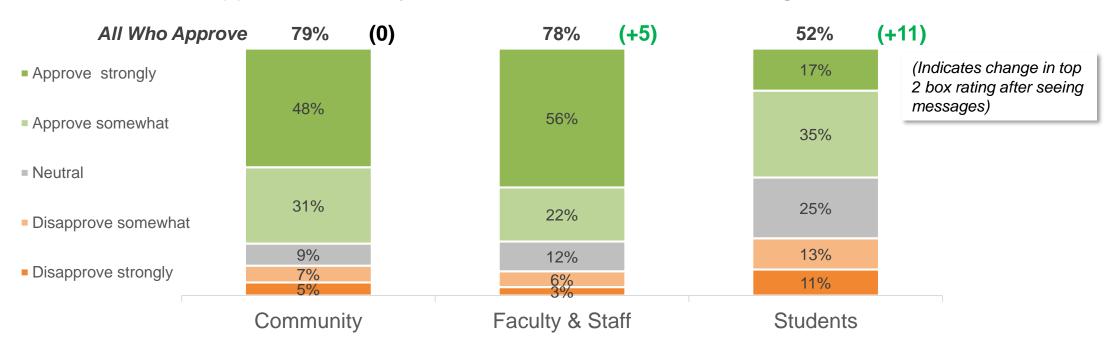






Support for Security Camera Initiative: After Messages

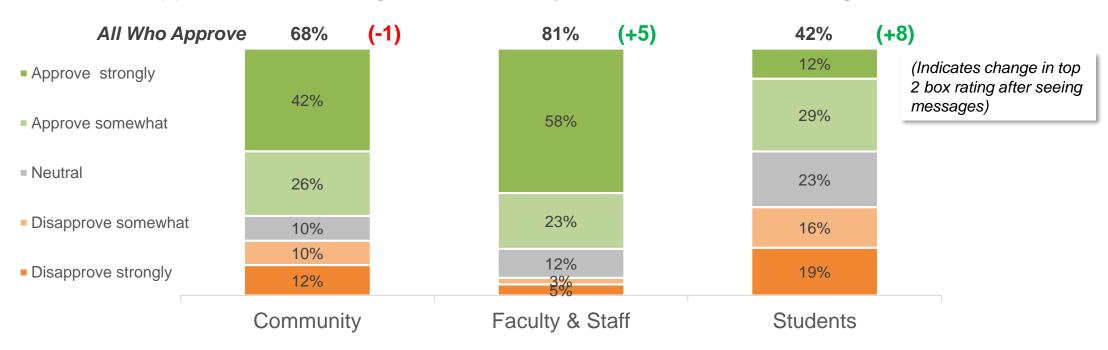
Support for Security Camera Initiative: AFTER Messages





Support for HGHS Single Point-of Entry Initiative: After Messages

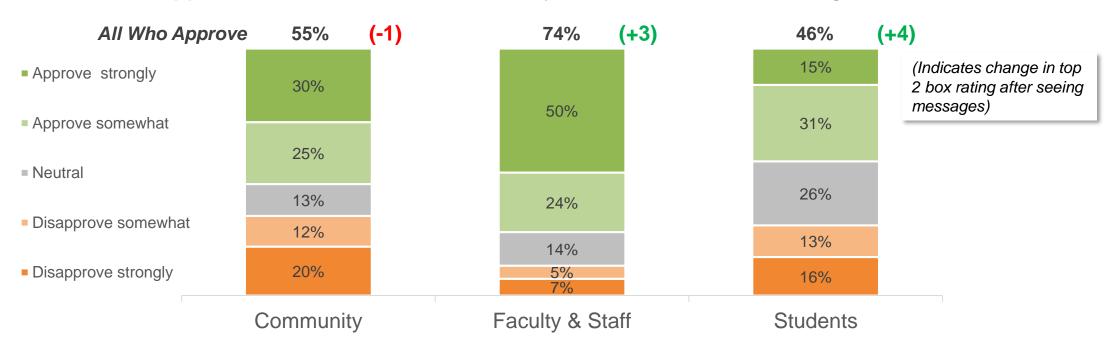
Support for HGHS Single Point-of-Entry Initiative: AFTER Messages





Support for HGHS Perimeter Security Initiative: After Messages

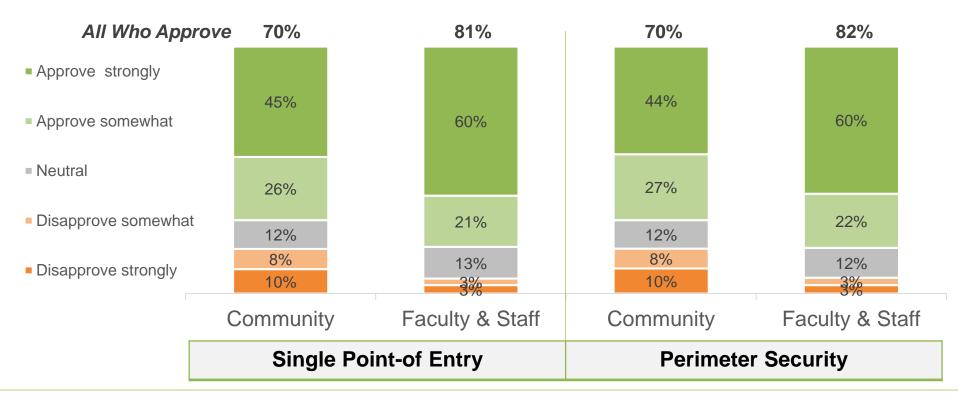
Support for HGHS Perimeter Security Initiative: AFTER Messages





Support for Similar Security Initiatives in Middle and Elementary Schools

Support for HGHS Perimeter Security Initiative





Appendix

Sub-Group Analysis of Security Initiatives



Community: Sub-Group Analysis of Attitudes

- Regardless of parental "status" there is strong alignment on favorability to CCSD's academic reputation
- Ratings appear to diminish with experiences in the schools i.e., Parents-To-Be and parents of elementary school children tend to be somewhat more favorable in their opinions than do those with longer tenure
 Level of Agreement (% Top 2 Box)

	Total Community	Current Parents	Former Parents	Parents-to-Be	HGHS Parents	Middle School Parents	Elementary School Parents
Base size	N=738	N=597	N=244	N=88	N=249	N=281	N=293
CCSD has a good reputation for academic excellence outside of the district	95%	95%	96%	94%	96%	94%	95%
I am proud to say my children attend/attended school in CCSD	88%	87%	86%	90%	84%	86%	90%
CCSD consistently meets or exceeds academic standards	85%	84%	85%	87%	85%	81%	85%
I feel my child(ren) is safe at school	81%	81%	82%	78%	80%	82%	83%
I would like to better understand the protocols that are followed with respect to security in our schools	79%	81%	69%	89%	77%	78%	84%
CCSD places appropriate emphasis on creating an environment where students are supported and accepted	78%	79%	73%	88%	75%	76%	83%
CCSD values the community's involvement	73%	75%	67%	87%	67%	74%	80%
CCSD has the proper resources in place to keep students safe at school	70%	70%	67%	69%	66%	71%	72%
I wish the schools had programs that encouraged better connections between students and adults	51%	51%	49%	51%	51%	51%	53%



Community: Sub-Group Analysis of Awareness of Existing Security Measures

Awareness of Existing Security Measures (% Aware)

	Total Community	HGHS Parents
	N=738	N=249
Average Number of Security Measures Aware Of	4.7	6.0
Visitor check-in – ID required from all visitors	93%	97%
Increased security guard presence at Greeley High School	62%	88%
Faculty and staff ID cards	59%	70%
Armed police officer who makes daily visits to elementary and middle schools	54%	62%
Armed police officer stationed at Horace Greeley High School	47%	76%
Increased safety training for faculty, staff and students	44%	51%
Intruder locks in all classrooms that allow teachers to lock classrooms from the inside	32%	43%
Automatic door locks at Greeley High School, in case of emergency	32%	47%
Electronic card access at Greeley High School, for all doors, including classrooms	25%	42%
Visitor background check – "real time" background check based on ID provided	22%	27%
Not aware of any of the measures listed	4%	1%



Community: Sub-Group Analysis of Initiatives

- Parents engaged in the school system currently or in the future are more favorable to all initiatives.
- Similarly, parents of children who have yet to enter HGHS are more favorable to implementing HGHS specific initiatives.

Support (% Top 2 Box) for Security Initiatives

	Total	Current	Former		HGHS	Middle School	Elementary
	Community	Parents	Parents	Parents-to-Be	Parents	Parents	School Parents
Base size	N=738	N=597	N=244	N=88	N=249	N=281	N=293
SRO	65%	70%	54%	77%	68%	70%	71%
Security Cameras	79%	81%	74%	89%	76%	79%	84%
HGHS Single Point-of-Entry	69%	71%	57%	80%	59%	71%	78%
HGHS Perimeter Security	56%	60%	46%	66%	57%	58%	62%



Faculty & Staff: Sub-Group Analysis of Attitudes

- Attitudes are well aligned between administration/faculty and staff.
- Some variation was observed by school building HGHS faculty and staff tend to express weaker agreement with security related attributes than do their counterparts in the middle and elementary schools.

Level of Agreement (% Top 2 Box)

	Total Faculty &	Administrative/				
	Staff	Faculty	Staff	HGHS	Middle School	Elementary
Base size	N=265	N=195	N=62	N=102	N=89	N=80
CCSD places appropriate emphasis on creating an environment where	87%	87%	90%	84%	84%	90%
students are supported and accepted	67 /0	8/%	90%	0470	0470	90%
CCSD has a good reputation for academic excellence outside of the	96%	97%	93%	96%	94%	98%
district	90%	97%	95%	90%	94%	9670
CCSD consistently meets or exceeds academic standards	94%	94%	96%	92%	93%	95%
CCSD has the proper resources in place to keep students safe at	77%	76%	900/	600/	83%	700/
school	7 7 70	70%	80%	69%	65%	78%
I wish the schools had programs that encouraged better connections	56%	56%	54%	56%	58%	47%
between students and adults	30%	30%	54%	30%	36%	4770
I would like to better understand the protocols that are followed with	71%	70%	73%	68%	72%	77%
respect to security in our schools	/1%	70%	7570	00%	/ 270	7 7 70
I feel that I am safe in the building I work in	76%	78%	71%	66%	89%	79%
I feel confident that I know what to do in the event of a security	070/	969/	900/	700/	010/	900/
threat	87%	86%	89%	79%	91%	89%

Respondents can code into multiple groups.

Faculty & Staff: Sub-Group Analysis of Awareness of Existing Security Measures

Awareness of Existing Security Measures (% Aware)

	Total Faculty & Staff	HGHS Faculty & Staff
	N=265	N=102
. Average Number of Security Measures Aware Of	6.9	8.3
Faculty and staff ID cards	98%	100%
Visitor check-in – ID required from all visitors	97%	97%
Intruder locks in all classrooms that allow teachers to lock classrooms from the inside	75%	87%
Increased security guard presence at Greeley High School	72%	99%
Electronic card access at Greeley High School, for all doors, including classrooms	67%	99%
Armed police officer who makes daily visits to elementary and middle schools	65%	50%
Automatic door locks at Greeley High School, in case of emergency	57%	95%
Increased safety training for faculty, staff and students	57%	53%
Armed police officer stationed at Horace Greeley High School	54%	98%
Visitor background check – "real time" background check based on ID provided	46%	53%
Not aware of any of the measures listed	0%	0%



Faculty & Staff: Sub-Group Analysis of Initiatives

- Staff members are more supportive of all ideas relative to administration and faculty.
- Responses by building varied; those in elementary schools felt more strongly about the SRO and HGHS Single Point-of-Entry initiatives.

Support (% Top 2 Box) for Security Initiatives

	Total Faculty &	Administrative/				
	Staff	Faculty	Staff	HGHS	Middle School	Elementary
Base size	N=265	N=195	N=62	N=102	N=89	N=80
SRO	83%	79%	95%	80%	80%	88%
Security Cameras	73%	71%	82%	79%	69%	71%
HGHS Single Point-of-Entry	76%	74%	85%	76%	73%	84%
HGHS Perimeter Security	72%	69%	81%	73%	70%	69%

Students: Sub-Group Analysis of Attitudes

• Freshman tend to agree more with statements than do students with longer tenure.

Level of Agreement (% Top 2 Box)

	Total Students	Freshman	Sophomore	Junior/Senior	
Base size	N=475	N=179	N=188	N=108	
CCSD places appropriate emphasis on creating an	72%	81%	67%	64%	
environment where students are supported and accepted	7270	01/0	0770	0470	
CCSD has a good reputation for academic excellence	89%	92%	89%	86%	
outside of the district	0970	9270	6970	0070	
CCSD consistently meets or exceeds academic standards	84%	87%	84%	82%	
CCSD has the proper resources in place to keep students	68%	81%	62%	58%	
safe at school	0870	8170	0270	3870	
I wish the schools had programs that encouraged better	50%	50% 44%	56%	50%	
connections between students and adults	3070	4470	30%		
I would like to better understand the protocols that are	51%	51% 52%	53%	47%	
followed with respect to security in our schools	31/0	J2/0	J370	4/70	
I feel that I am safe at Horace Greeley High School	81%	90%	74%	77%	
I feel confident that I know what to do in the event of a	76%	76% 86%	69%	72%	
security threat	70/0				

Students: Sub-Group Analysis of Initiatives

 Students who are earlier in their high school career tend to be more favorable to all proposed initiatives.

Support (% Top 2 Box) for Security Initiatives

	Total Students	Freshman	Sophomore	Junior/Senior
Base size	N=475	N=179	N=188	N=108
SRO	47%	53%	44%	43%
Security Cameras	41%	49%	41%	29%
HGHS Single Point-of-Entry	33%	38%	34%	25%
HGHS Perimeter Security	42%	53%	40%	28%