Chappaqua Central School District Proposed Budget 2016-2017

Overview

Chappaqua Schools

February 24, 2016

Strategic Questions

- 1. How can the District ensure continuing excellence in academic and extra-curricular programs while developing a budget that is fiscally responsible?
- 2. How can the District ensure that all students think deeply, support their thinking, apply problem-solving skills, and actively participate in their learning as they acquire content knowledge?



Four Pillars of a School Budget

- 1. Class size (staffing)
- 2. Program (course offerings, curriculum, support services, professional development)
- 3. Infrastructure (buildings and grounds, technology, clerical)
- 4. Contractual obligations (collective bargaining)



Operating Standards for 2016-17

- Ensure the continued tradition of excellence in teaching and learning while fostering 21st century skills and building global partnerships.
- Provide school environments that are safe and supportive of emotional health and well being.
- ▶ Ensure continual instructional program improvement.
- ▶ Support the innovative use of time, space and technology.
- Maximize efficiencies in scheduling personnel wherever practical.
- Ensure high quality teacher and administrator evaluation systems.
- ▶ Maintain contractual class size ratios K-12.



Operating Standards for 2016-17

- Ensure that focused and research-based professional learning initiatives are ongoing for all staff.
- Maintain team approach at the middle school level.
- Maintain breadth and depth of core course offerings and extra-curricular activities to the greatest extent possible in light of tax cap realities.
- Provide students with cross-disciplinary experiences built on a foundation of real-world 21st century skills.
- Ensure that district facilities continue to be clean, well-maintained, energy efficient and up-to-date.
- Ensure that school and district offices function efficiently and effectively.
- ▶ Reduce overtime expenditures.



What we DO know that will impact next year's budget (as of 1/13/16)

- Slight Enrollment Decline
- Decrease in Elementary Schools
- Decrease in Middle Schools
- Increase in High School
- Contracts for All Staff
- ▶ Employee Retirement System (ERS)
- Assessment Growth Factor
- Debt Service
- Health Insurance Premiums
- Equalization Rates



What we DON'T know that will impact next year's budget (as of 1/13/16)

- ▶ Teachers' Retirement System (TRS) ☑
- ▶ CPI for Tax Cap Calculations ☑
- ▶ State Aid ☑
- ▶ Tax Cap Number ☑
- ▶ Transportation Costs
- Special Education Placements
- Assessed Tax Valuations
- ▶ Tax Certiorari Settlements



Budget vs. Tax Levy vs. Tax Rates

Budget

VS.

Tax Levy

VS.

Tax Rates



Proposed Budget 2016-17

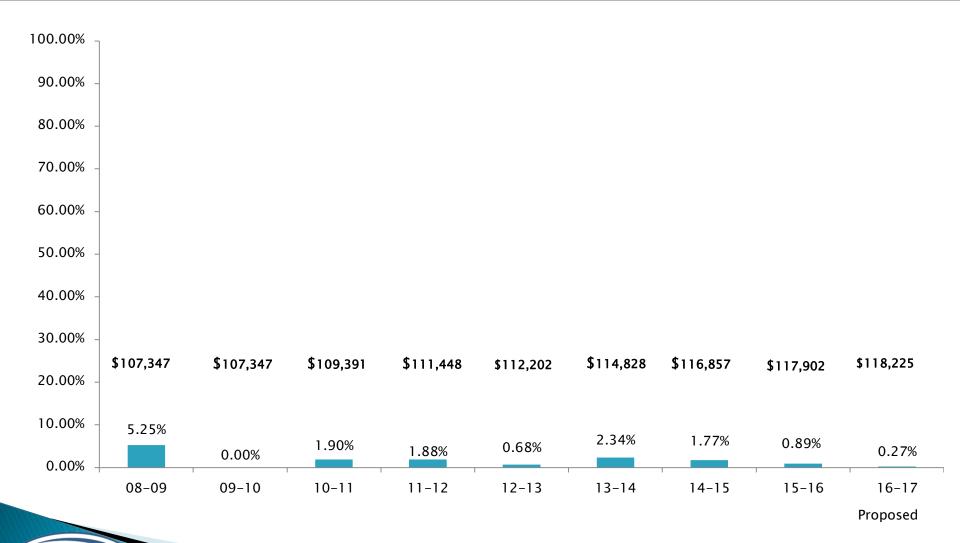
• Approved 2015-16 Budget: \$117,901,688

Proposed 2016-17 Budget: \$118,225,288

> Increase: \$ 323,600 or 0.27%



Recent Budget Increases (in \$1,000)





8 Most Recent Budgets (2009-10 to 2016-17)

	Approved	Proposed	Cumulative	Cumulative	Average						
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	\$ Increase	% Increase	% Increase
Budget	\$107,347,134	\$109,391,348	\$111,448,488	\$112,202,888	\$114,828,088	\$116,856,988	\$117,901,688	\$118,225,288	\$10,878,154	10.13%	1.45%
Tax Levy	\$95,909,088	\$98,133,505	\$98,944,582	\$101,032,134	\$103,110,993	\$104,849,225	\$105,968,116	\$106,023,697	\$10,114,609	10.55%	1.51%

Tax Rates/\$1,000

Tax Hates, QI	000										
New Castle	93.30	95.62	98.06	100.35	102.68	104.29	105.72	TBD	TBD	TBD	TBD
Mt. Pleasant	1,132.87	1,273.65	1,191.60	1,314.98	1,351.58	1,370.08	1,357.24	TBD	TBD	TBD	TBD



Performance Vs. Expenditures

Chappaqua is 15th out of 46



HISTORY O	OF PER P	UPIL COST	Γ
PUTNAM/ WESTCHESTER	2013-14	2014-15	2015-16
DISTRICTS	ACTUAL	ACTUAL	PROJECTED
GREENBURGH	31,366	30,146	36,714
POCANTICO HILLS	43,669	37,860	36,545
NORTH SALEM	33,232	33,831	36,081
BYRAM HILLS	31,329	33,087	35,777
KATONAH	34,309	33,378	34,398
BRIARCLIFF	29,962	32,166	34,033
GARRISON	28,147	29,254	33,121
ELMSFORD	28,297	29,181	32,791
IRVINGTON	29,853	31,676	32,269
VALHALLA	27,971	28,849	31,293
SCARSDALE	29,660	29,215	30,985
HARRISON	29,243	30,587	30,870
MT PLEASANT	26,638	28,609	30,715
ARDSLEY	28,422	29,141	30,206
CHAPPAQUA	28,865	29,578	30,134
BEDFORD	28,199	28,580	29,432
HASTINGS	26,058	26,974	29,010
WHITE PLAINS	27,053	27,620	28,966
HENDRICK HUDSON	29,048	28,564	28,871
TUCKAHOE	27,701	28,346	28,391
DOBBS FERRY	26,743	28,423	28,124
BLIND BROOK	26,433	26,955	28,061
EDGEMONT	26,020	28,017	27,918
BREWSTER	25,474	26,051	27,882
PLEASANTVILLE	25,286	26,169	27,773
MAHOPAC	24,521	25,110	27,611
CROTON-HARMON	24,151	25,467	27,524
BRONXVILLE	26,177	26,675	27,515
PUTNAM VALLEY	26,351	26,319	27,352
SOMERS	24,061	25,395	27,145
MT VERNON	25,663	24,484	27,011
LAKELAND	24,115	24,587	26,787
HALDANE	23,247	24,430	26,290
RYE NECK	22,460	24,719	24,827
PELHAM	23,610	23,757	24,763
PEEKSKILL	24,290	23,493	24,725
MAMARONECK	23,376	24,803	24,668
RYE CITY	22,404	23,209	24,563
OSSINING	23,141	22,960	23,879
YONKERS	20,081	19,475	20,420
PORT CHESTER	17,932	18,540	18,474
CARMEL		27,798	
EASTCHESTER	24,303	24,407	
NEW ROCHELLE	21,913	22,030	
TARRYTOWNS	23,628	24,289	
YORKTOWN	26,877	26,990	
	=0,077	=0,550	

HISTORY OF PER PUPIL COST

PUTNAM/ WESTCHESTER	2013-14	2014-15	2015-16
DISTRICTS	ACTUAL	ACTUAL	PROJECTED
GREENBURGH	31,366	30,146	36,714
POCANTICO HILLS	43,669	37,860	36,545
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ARDSLEY	28,422	29,141	30,206
CHAPPAQUA	28,865	29,578	30,134



Expenditures:

2015-16 Approved *vs.* 2016-17 Proposed

Categories	Approved 2015-16	Proposed 2016-17	\$ Increase	Increase %
Salaries	\$61,896,455	\$62,099,234	\$202,779	0.33%
Employee Benefits	\$26,536,600	\$25,991,235	-\$545,365	-2.06%
Transportation	\$6,436,292	\$6,528,000	\$91,708	1.42%
Operations & Maintenance	\$5,479,500	\$5,626,500	\$147,000	2.68%
Debt Service	\$5,396,869	\$5,417,732	\$20,863	0.39%
Special Education Services	\$4,898,329	\$5,084,741	\$186,412	3.81%
BOCES Services	\$2,126,000	\$2,126,000	\$0	0.00%
Technology	\$1,514,400	\$1,546,619	\$32,219	2.13%
Per Pupil Allocation	\$1,151,397	\$1,142,740	-\$8,657	-0.75%
Other	\$2,465,846	\$2,662,487	\$196,641	7.97%
Total	\$117,901,688	\$118,225,288	\$323,600	0.27%



Expenditures: % of Budget

Categories	Approved 2015-16	Approved 2015-16	Proposed 2016-17	Proposed 2016-17	
	\$ Amount	% of Budget	\$ Amount	% of Budget	
Salaries	\$61,896,455	52.5%	\$62,099,234	52.5%	
Employee Benefits	\$26,536,600	22.5%	\$25,991,235	22.0%	
Transportation	\$6,436,292	5.5%	\$6,528,000	5.5%	
Operations & Maintenance	\$5,479,500	4.6%	\$5,626,500	4.8%	
Debt Service	\$5,396,869	4.6%	\$5,417,732	4.6%	
Special Education Services	\$4,898,329	4.2%	\$5,084,741	4.3%	
BOCES Services	\$2,126,000	1.8%	\$2,126,000	1.8%	
Technology	\$1,514,400	1.3%	\$1,546,619	1.3%	
Per Pupil Allocation	\$1,151,397	1.0%	\$1,142,740	1.0%	
Other	\$2,465,846	2.1%	\$2,662,487	2.3%	
Total	\$117,901,688	100.0%	\$118,225,288	100.0%	



Revenues:

2015-16 Approved vs. 2016-17 Projected

Categories	Approved 2015-16	Proposed 2016-17	\$ Increase	% Increase
Real Property Taxes	\$105,968,116	\$106,023,697	\$55,581	0.05%
State Aid	\$7,608,572	\$8,116,591	\$508,019	6.68%
Appropriation of Fund Balance	\$2,250,000	\$2,000,000	-\$250,000	-11.11%
Tax Revenues	\$825,000	\$835,000	\$10,000	1.21%
Charges for Services	\$380,000	\$380,000	\$0	0.00%
Use of Money and Property	\$235,000	\$235,000	\$0	0.00%
Miscellaneous Revenues	\$635,000	\$635,000	\$0	0.00%
Total	\$117,901,688	\$118,225,288	\$323,600	0.27%



Revenues: % of Budget

Categories	Approved 2015-16	6 Approved 2015-16		Proposed 2016-17	Proposed 2016-17
	% Amount	% of Budget		% Amount	% of Budget
Real Property Taxes	\$105,968,116	89.9%		\$106,023,697	89.7%
State Aid	\$7,608,572	6.5%		\$8,116,591	6.9%
Appropriation of Fund Balance	\$2,250,000	1.9%		\$2,000,000	1.7%
Tax Revenues	\$825,000	0.7%		\$835,000	0.7%
Charges for Services	\$380,000	0.3%		\$380,000	0.3%
Use of Money and Property	\$235,000	0.2%		\$235,000	0.2%
Miscellaneous Revenues	\$635,000	0.5%		\$635,000	0.5%
Total	\$117,901,688	100.0%		\$118,225,288	100.0%



Enrollment History & Projections 2010-11 to 2021-22

							Projected	Projected	Projected	Projected	Projected	Projected
	2010 -	2011 -	2012 -	2013 -	2014 -	2015 -	2016 -	2017 -	2018 -	2019 -	2020-	2021-
Grade	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
K	260	260	240	276	219	229	252	280	285	290	295	300
1	293	270	275	253	283	222	236	260	289	296	300	305
2	293	294	263	276	266	293	229	247	272	303	310	314
3	337	298	285	282	280	272	304	237	257	284	315	323
4	312	341	301	293	288	289	279	314	246	267	294	327
5	347	311	337	304	298	292	290	284	320	251	273	300
6	338	355	306	342	306	300	295	294	289	326	256	278
7	326	339	353	309	344	308	302	299	299	295	331	260
8	357	329	329	353	308	348	309	305	303	304	299	337
9	310	353	333	322	349	303	352	309	307	307	306	301
10	310	306	348	330	319	353	302	354	313	310	310	309
11	319	308	302	341	329	321	351	304	357	316	312	313
12	298	319	310	298	335	335	320	353	308	360	319	316
Total	4100	4083	3982	3979	3924	3865	3821	3840	3844	3909	3919	3982
Elementary	1495	1463	1364	1380	1336	1305	1300	1338	1349	1440	1514	1569
Middle	1368	1334	1325	1308	1256	1248	1196	1183	1211	1176	1158	1174
High	1237	1286	1293	1291	1332	1312	1325	1320	1284	1293	1247	1238
Total	4100	4083	3982	3979	3924	3865	3821	3840	3844	3909	3919	3982
Out of District												
Placement	34	38	40	31	36	39	39	39	36	36	36	36
Total	4134	4121	4022	4010	3960	3904	3860	3879	3880	3945	3955	4018

These projections do not include new housing developments, such as Chappaqua Crossing.



Elementary School Sections

			2015-16		Proje	ected 2016-	17
		Enrollment	Sections	Class Size	Enrollment	Sections	Class Size
Grafflin	K	70	4	17.5	76	4	19.0
	1	74	4	18.5	76	4	19.0
	2	92	4	23.0	78	4	19.5
	3	104	5	20.8	98	5	19.6
	4	82	4	20.5	106	5	21.2
Subtotal		422	21	20.1	434	22	19.7
Roaring Brook	K	80	5	16.0	88	5	17.6
	1	75	4	18.8	82	4	20.5
	2	106	5	21.2	76	4	19.0
	3	97	4	24.3	109	5	21.8
	4	101	5	20.2	99	5	19.8
Subtotal		459	23	20.0	454	23	19.7
Westorchard	K	79	4	19.8	88	5	17.6
	1	73	4	18.3	78	4	19.5
	2	95	5	19.0	76	4	19.0
	3	71	3	23.7	97	4	24.3
	4	106	5	21.2	73	3	24.3
Subtotal		424	21	20.2	412	20	20.6
Totals		1,305	65	20.1	1,300	65	20.0



Middle School Teams/Sections

			2015-16		F	Projected 2016-17			
		Enrollment	Team Teachers	Class Size	Enrollment	Team Teachers	Class Size		
Robert E. Bell	5	134	6	22.3	140	6	23.3		
	6	154	7	22.0	138	6	23.0		
	7	148	6	24.7	153	8	19.1		
	8	175	8	21.9	147	6	24.5		
Subtotal		611	27	22.6	578	26	22.2		
Seven Bridges	5	158	7	22.6	150	7	21.4		
	6	146	6	24.3	157	7	22.4		
	7	160	8	20.0	149	6	24.8		
	8	173	8	21.6	162	8	20.3		
Subtotal		637	29	22.0	618	28	22.1		
Total		1,248	56	22.3	1,196	54	22.1		



High School Sections

Grade	2015-16	2016-17 Projected
9	303	352
10	353	302
11	321	351
12	335	320
Total	1312	1325

Class Size	2015-16		2016-17	
Impacted	Sections	Average	Sections	Projected
English	58	21.4	58	21.8
Math	66	20.1	66	20.4
Social Studies	58	21.3	58	21.7
Science	67	22.2	67	22.6



Personnel Reductions & Additions

Elementary Schools

Addition: 1.0 FTE Nurse

Middle Schools

Reduction: 1.75 FTE Core Teachers

High School

Addition: 0.1 FTE P.E. Teacher

District

Reduction: 1.0 FTE Instructional

Technology Coach

Net: Reduction of 1.65 FTE



Chappaqua CSD

Tax Levy Limit Calculation Worksheet For School Year 2016-17

BASIC FORMULA

Prior Year Tax Levy (2015-16)	\$	105,968,116
Tax Base Growth Factor (ORPS) - [2016-17 rate]	Y	1 0060

106,603,925

Prior Year Exemptions

Debt Service 3,924,056 **Capital Expenditures** 575,000

Lease Purchase: EPC 944,059 Less: Bldg Aid (1,743,721)

> 3,699,394 (3,699,394)

102,904,531

102,904,531 ADJUSTED PRIOR YEAR LEVY

Allowable Levy Growth Factor (CPI) 0.12%

> 103,028,016 TAX LEVY LIMIT BEFORE EXCLUSIONS:

+ EXCLUSIONS

Available Carryover \$ +

Current Year Exemptions (2016-17)

Debt Service 3,922,256 **Capital Expenditures** 575,000

Lease Purchase: EPC 944,059

Less: Bldg Aid (1,690,169)

3,751,146

PENSIONS	Salary Base	Rate	Exemptions
TRS			N/A
ERS			N/A

TAX LEVY LIMIT WITH EXCLUSIONS: 106,779,162

> \$ **TAX CAP LIMIT:** 811,046



Proposed Budget 2016-17

• Approved 2015-16 Budget: \$117,901,688

Proposed 2016-17 Budget: \$118,225,288

> Increase: \$ 323,600 or 0.27%



Budget Highlights

The 2016-17 budget will:

- Respond to the Board of Education's two strategic questions.
- ▶ Meet the 2016-17 operating standards.
- Expand professional development around teaching and learning practices related to innovative learning spaces.
- ▶ Continue the technology initiatives year 2.
- Align personnel based on District mission, Board strategic questions and administrative operating standards.
- Adjust personnel based on enrollment.
- Be below the tax cap
 - Eligible tax payers will receive property tax rebate.



Budget Comments

Board of Education

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John Chow, Assistant Superintendent for Business

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Budget Calendar

- Budget Preview
 - · January 13, 2016 ✓
- Superintendent Recommended Budget to BOE
 - · February 24, 2016 ✓
- Budget Presentations
 - March 9 April 6, 2016
- Budget Adoption
 - · April 13, 2016
- Budget Hearing
 - · May 4, 2016
- Budget Vote
 - · May 17, 2016



PTA Sponsored Budget Meetings

Community Forum on the Proposed Budget Bell Auditorium

- \triangleright Tuesday, March 1 9:30 am
- \triangleright Tuesday, March 1 7:30 pm

Community Q&A on the Adopted Budget Seven Bridges Lower Commons

- ➤ Thursday, April 28 9:30 am
- ➤ Thursday, April 28 7:30 pm

