# Proposed Budget 2014-15 

# Non-Instructional Budget \& Fund Balance 

Chappaqua Schools

March 19, 2014

## Non-Instructional Budget

## - General Support

- Transportation
- Community Services
- Undistributed


## General Support

## General Support

- Board of Education
- Central Administration
- Finance \& Auditing
- Legal Services, Human Resources \& Public Information Buildings \& Grounds/Operations \& Maintenance $\nabla$
- Special Items


## Board of Education

| 2012-13 | 2013-14 | 2014-15 | Approved vs. |  |
| :---: | :---: | :---: | :---: | :---: |
| Approved Year End <br> Budget Actual | Approved Year End <br> Budget Projection | Proposed Budget | Proposed <br> Variance \$ | Variance \% |

## GENERAL SUPPORT

Board of Education

| Contractual | 15,000 | 9,245 | 15,000 | 15,000 | 10,000 |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :--- |
| Travel/Conferences | 1,000 | - | 500 | 500 | 500 |  |  |  |
| Supplies | 1,500 | 20 | 1,500 | 1,500 | 1,500 |  |  |  |
|  | $\$ 17,500$ | $\$ 9,266$ | $\$ 17,000$ | $\$ 17,000$ | $\$ 12,000$ | $\$$ | $(5,000)$ | $-29.41 \%$ |

District Clerk

|  | Salaries |  | 27,751 | 25,862 | 28,278 | 28,657 | 18,839 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :--- |
| Contractual |  | 2,000 | 64 | 1,000 | 1,000 | 1,000 |  |  |  |
| Supplies | 500 | 144 | 500 | 500 | 500 |  |  |  |  |
|  | TOTAL | $\$ 30,251$ | $\$ 26,070$ | $\$ 29,778$ | $\$ 30,157$ | $\$ 20,339$ | $\$$ | $(9,439)$ | $-31.70 \%$ |

District Meeting

| Salaries |  |  | - | 8,610 | 7,777 | 7,777 | 8,600 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :--- |
| Contractual |  | 8,000 | 2,767 | 3,000 | 3,000 | 3,000 |  |  |  |
|  | TOTAL | $\$ 8,000$ | $\$ 11,377$ | $\$ 10,777$ | $\$ 10,777$ | $\$ 11,600$ | $\$$ | 823 | $7.64 \%$ |

## Central Administration

| 2012-13 | 2013-14 | 2014-15 | Approved vs. |  |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{rr}\text { Approved } & \text { Year End } \\ \text { Budget } & \text { Actual }\end{array}$ | Approved Year End <br> Budget Projection | Proposed Budget | Proposed <br> Variance \$ | Variance \% |

Chief School Administrator


## Finance \& Auditing

| $2012-13$ |  | 2013-14 |  | $2014-15$ | Approved vs. |  |
| ---: | ---: | ---: | ---: | ---: | :---: | :---: |
| Approved | Year End | Approved | Year End | Proposed | Proposed |  |
| Budget | Actual | Budget | Projection | Budget | Variance \$ | Variance \% |

Business Administration


Auditing

| Internal Auditor | 25,000 | 22,765 | 25,000 | 25,000 | 25,000 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Claims Auditor - Contractual | 22,500 | 17,753 | 22,500 | 22,500 | 22,500 |  |  |
| External Auditor | 62,100 | 56,900 | 63,800 | 63,800 | 64,000 |  |  |
|  | $\$ 109,600$ | $\$$ | 97,418 | $\$ 111,300$ | $\$$ | 111,300 | $\$ 111,500$ |$\$ \$$

Chappaqua
Schools

## Legal Services, Human Resources, \& Public Information

|  |  | 2012-13 |  | 2013-14 |  | 2014-15 | Approved vs. <br> Proposed <br> Variance \$ | Variance \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Approved Budget | Year End Actual | Approved Budget | Year End <br> Projection | Proposed Budget |  |  |
| Legal |  |  |  |  |  |  |  |  |
| Technical Services |  | 205,000 | 217,090 | 215,000 | 215,000 | 220,000 |  |  |
| Financial Services |  | 55,000 | 66,112 | 55,000 | 55,000 | 60,000 |  |  |
|  | TOTAL | \$260,000 | \$ 283,203 | \$270,000 | \$270,000 | \$ 280,000 | \$ 10,000 | 3.70\% |


| Human Resources \& Leadership Development Instructional Salary - Assistant Superintendent | 206,500 | 206,500 | 210,266 | 210,266 | 213,689 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-Instructional Salaries | 107,905 ${ }^{\prime}$ | 110,572 | 107,905 | 112,807 | 112,807 |  |  |
| Salary Other | 2,130 | - | 2,130 | 2,130 | 2,130 |  |  |
| Contractual | 15,000 | 7,319 | 15,000 | 15,000 | 15,000 |  |  |
| Leadership Development | - | - | - | - | 20,000 |  |  |
| Postage | 1,500 | 376 | 1,500 | 1,500 | 1,500 |  |  |
| Supplies | 1,500 | 895 | 1,500 | 1,500 | 1,500 |  |  |
| BOCES | 30,000 | 45,438 | 30,000 | 30,000 | 30,000 |  |  |
| TOTAL | \$364,535 | \$371,100 | \$368,301 | \$373,203 | \$396,626 | \$ 28,325 | 7.69\% |

Public Information


## Special Items

| $2012-13$ |  | $2013-14$ |  | $2014-15$ | Approved vs. |  |
| :---: | ---: | ---: | ---: | ---: | ---: | :--- |
| Approved | Year End | Approved | Year End | Proposed | Proposed |  |
| Budget | Actual | Budget | Projection | Budget | Variance $\$$ | Variance \% |



## Transportation

## Transportation

|  | 2012-13 |  | 2013-14 |  | 2014-15 | Approved vs. <br> Proposed <br> Variance $\$$ | Variance \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Approved Budget | Year End Actual | Approved Budget | Year End Projection | Proposed Budget |  |  |
| Pupil Transportation |  |  |  |  |  |  |  |
| Salaries | 68,484 | 68,484 | 69,446 | 70,963 | 71,924 |  |  |
| Contractual | - | - | - | 30,000 | 30,000 |  |  |
| Gas \& Supplies | 600,000 | 378,426 | 625,000 | 625,000 | 600,000 |  |  |
| Field Trips - DG | 1,800 | 1,470 | 1,800 | 1,800 | 1,800 |  |  |
| Field Trips - RB | 1,800 | 420 | 1,800 | 1,800 | 1,800 |  |  |
| Field Trips - WO | 1,800 | 1,480 | 1,800 | 1,800 | 1,800 |  |  |
| Field Trips - Bell | 2,500 | 930 | 2,500 | 2,500 | 2,500 |  |  |
| Field Trips - SB | 2,500 | 1,378 | 2,500 | 2,500 | 2,500 |  |  |
| Field Trips - HG | 7,000 | 6,034 | 7,000 | 7,000 | 7,000 |  |  |
| Special Education | 1,129,400 | 1,007,939 | 1,149,730 | 1,149,730 | 1,157,336 |  |  |
| Athletic Trips | 130,000 | 128,541 | 130,000 | 130,000 | 136,000 |  |  |
| General Education (Public \& Private) | 3,872,295 | 3,881,678 | 3,941,995 | 3,941,995 | 3,968,078 |  |  |
| Van Monitors | 461,943 | 410,905 | 470,260 | 470,260 | 568,032 |  |  |
| TOTAL | \$6,279,522 | \$5,887,684 | \$6,403,831 | \$6,435,348 | \$6,548,770 | \$ 144,939 | 2.26\% |

## Transportation Distance Limits

## K-8: Walking Distance not to exceed .5 mile

 9-12: Walking Distance not to exceed 1 mile
## Transportation Highlights

- Buses - 39
- Vans - 20
- Special Education Vans - 19.5
- Monitors - 22
- No charges for Emergency services (snow days, bomb threats, split dismissals, etc.)
- No charge for personnel to manage Transfinder computer routing system
- No charge for in district runs between 9-2
- No charge for special transportation for injured students (crutches - broken legs - etc.) between 9:00 am and 2:00 pm



## Community Service

## Community Service

| 2012-13 | 2013-14 | 2014-15 | Approved vs. |  |
| :---: | :---: | :---: | :---: | :---: |
| Approved Year End <br> Budget Actual | Approved Year End <br> Budget Projection | Proposed Budget | Proposed <br> Variance \$ | Variance \% |

Community Services

| Non-Instructional Salary - Census |  | 18,977 | 18,977 | 18,977 | 19,864 | 19,864 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

$\begin{array}{lllllllll}\text { TOTAL } & \$ 18,977 & \$ 18,977 & \$ 18,977 & \$ 19,864 & \$ 19,864 & \$ & 887 & 4.67 \%\end{array}$

## Undistributed

## Undistributed

## - Employee Benefits

- Debt Service
- Interfund Transfers


## Employee Benefits

|  | 2012-13 |  | 2013-14 |  | 2014-15 | Approved vs. Proposed Variance \$ | Variance \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Approved Budget | $\begin{array}{r} \hline \text { Year End } \\ \text { Actual } \end{array}$ | Approved Budget | Year End Projection | $\begin{array}{r} \hline \text { Proposed } \\ \text { Budget } \end{array}$ |  |  |
| Employee Benefits |  |  |  |  |  |  |  |
| Employees Retirement - NYS ERS | 1,636,900 | 1,696,073 | 1,913,300 | 1,913,300 | 1,825,500 |  |  |
| Teachers Retirement - NYS TRS | 6,095,150 | 5,903,048 | 8,100,000 | 8,100,000 | 9,013,000 |  |  |
| FICA | 4,246,630 | 4,095,394 | 4,201,600 | 4,201,600 | 4,306,750 |  |  |
| Workers Compensation | 296,690 | 292,128 | 314,300 | 314,300 | 325,500 |  |  |
| Life Insurance | 34,000 | 54,054 | 20,000 | 20,000 | 15,200 |  |  |
| Unemployment | 200,000 | 63,816 | 200,000 | 100,000 | 125,000 |  |  |
| Administrators LTD | 22,000 | 18,361 | 20,000 | 20,000 | 19,300 |  |  |
| Health Insurance Buy-Out CCT | 50,000 | 48,127 | 50,000 | 50,000 | 44,000 |  |  |
| Health Insurance Buy-Out COSA | 60,500 | 57,750 | 58,000 | 58,000 | 55,000 |  |  |
| Health Insurance | 10,797,770 | 10,243,434 | 10,956,360 | 10,800,000 | 10,790,000 |  |  |
| Medicare Reimbursement | 477,500 | 477,015 | 500,500 | 500,500 | 510,353 |  |  |
| Physicals - Administrators | 10,000 | 213 | - | 200 | - |  |  |
| Dental/Teaching Assistants Non-Tenured | 20,000 | 14,512 | 22,000 | - | - |  |  |
| Dental/Custodians | 68,000 | 73,005 | 70,500 | 70,500 | 79,200 |  |  |
| Joint Benefit Fund - Teachers/ Administrators | 645,530 | 626,511 | 668,500 | 668,500 | 681,000 |  |  |
| Joint Benefit Fund - COSA | 130,000 | 142,590 | 140,000 | 140,000 | 140,000 |  |  |
| Employee Assistance Program (EAP) | 15,050 | 14,706 | 15,050 | 15,050 | 15,050 |  |  |
| Vision/Teaching Assistants Non-Tenured | 2,800 | 1,674 | 2,000 | - | - |  |  |
| Vision/Custodians | 15,000 | 15,046 | 15,000 | 15,000 | 15,700 |  |  |
| Compensated Absences | - | 92,383 | - | 90,000 | - |  |  |
| - TOTAL | \$24,823,520 | \$23,929,841 | \$27,267,110 | \$27,076,950 | \$27,960,553 | \$ 693,443 | 2.54\% |

## Debt Service

| $2012-13$ |  | 2013-14 |  | $2014-15$ | Approved vs. |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Approved | Year End | Approved | Year End | Proposed | Proposed |  |
| Budget | Actual | Budget | Projection | Budget | Variance $\$$ | Variance \% |

Debt Service

| Bonds - Principal |
| :--- |
| Bonds - Interest |
| Bonds - Interest - BOCES Capital Project |
| TAN - Interest |
| Lease/Purchase Technology |
| Lease/Purchse Telephone- Principal |
| Lease/Purchse Telephone- Interest |
| Lease/Purchase Agreement EPC I - Principal |
| Lease/Purchase Agreement EPC I - Interest |
| Lease/Purchase Agreement EPC II - Principal |
| Lease/Purchase Agreement EPC II - Interest |


| $2,270,000$ | $2,270,000$ | $2,335,000$ | $2,335,000$ | $2,420,000$ |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | :--- | :--- |
| $1,661,556$ | $1,661,556$ | $1,593,456$ | $1,593,456$ | $1,500,056$ |  |  |  |
| - | - | 32,058 | - | 32,058 |  |  |  |
| 150,000 | 74,222 | 125,000 | 74,222 | 100,000 |  |  |  |
| 220,000 | 220,000 | 220,386 | 220,000 | 266,008 |  |  |  |
| - | 55,139 | - | 55,989 | 114,461 |  |  |  |
|  | 8,453 | - | 7,603 | 12,722 |  |  |  |
| 313,554 | 313,554 | 322,523 | 322,523 | 331,747 |  |  |  |
| 168,473 | 168,473 | 159,505 | 159,505 | 150,281 |  |  |  |
| - | - | 343,395 | 343,395 | 350,621 |  |  |  |
| 316,545 | 86,973 | 118,636 | 118,636 | 111,410 |  |  |  |
| $\$ 5,100,128$ | $\$ 4,858,370$ | $\$ 5,249,959$ | $\$ 5,230,329$ | $\$ 5,389,364$ | $\$$ | 139,405 | $2.66 \%$ |

## Debt Service Schedule

 Principal \& Interest 2013-14 through 2017-18- 2013-14
- 2014-15
- 2015-16
- 2016-17
- 2017-18
\$3,928,456
\$3,920,056
\$3,924,056
\$3,922,256
\$3,930,006


## Debt Service History



Schools

## Interfund Transfers

| $2012-13$ | $2013-14$ |  | $2014-15$ | Approved vs. |  |  |
| ---: | ---: | ---: | ---: | ---: | :---: | :---: |
| Approved | Year End | Approved | Year End | Proposed | Proposed |  |
| Budget | Actual | Budget | Projection | Budget | Variance \$ | Variance \% |

Interfund Transfers
Transfer to Special Aid
$\begin{array}{llllll}\text { - Summer School Program } & 160,000 & 211,390 & 180,000 & 180,000 & 175,000\end{array}$
Transfer to Capital Projects

|  |  |  |  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| - Identified Project | 100,000 | 100,000 | 200,000 | 200,000 | 250,000 |  |  |  |
|  | $\$ 260,000$ | $\$ 311,390$ | $\$ 380,000$ | $\$ 380,000$ | $\$ 425,000$ | $\$$ | 45,000 | $11.84 \%$ |

## Fund Balance

## Fund Balance - General Fund

|  | June 30, 2012 | June 30, 2013 | Projected June 30, 2014 |
| :---: | :---: | :---: | :---: |
| Nonspendable | \$27,440 | \$24,865 | \$25,000 |
| Restricted: |  |  |  |
| Tax Certiorari | \$4,263,016 | \$4,629,914 | \$4,631,000 |
| Unemployment Benefits | \$150,561 | \$150,597 | \$150,630 |
| Property Loss | \$59,063 | \$59,077 | \$59,085 |
| Insurance | \$210,210 | \$210,260 | \$210,310 |
| Liability Claims | \$218,512 | \$218,564 | \$218,600 |
| Employee Benefit Accrued Liability | \$3,502,143 | \$3,357,723 | \$3,200,000 |
| Repairs | \$137,084 | \$137,159 | \$137,220 |
| Retirement Contributions | \$3,509,354 | \$2,510,190 | \$2,011,000 |
| Total | \$12,049,943 | \$11,273,484 | \$10,617,845 |
| Assigned |  |  |  |
| Purchases on Order | \$1,505,424 | \$1,489,553 | \$1,450,000 |
| Subsequest Year's Expenditures | \$3,000,000 | \$2,746,143 | \$2,500,000 |
| Total | \$4,505,424 | \$4,235,696 | \$3,950,000 |
| Unassigned | \$4,488,000 | \$4,593,120 | \$4,674,000 |
| Total Fund Balance | \$21,070,807 | \$20,127,165 | \$19,266,845 |

## Use of Fund Balance

| Appropriation of Fund Balance | 13-14 Approved | 14-15 Proposed |
| :---: | ---: | ---: |
| Unassigned | $\$ 1,746,143$ | $\$ 2,000,000$ |
| Restricted: |  |  |
| Debt Service Fund |  |  |
| Capital Projects Fund | $\$ 3,857$ |  |
| Retirement Contributions Fund | $\$ 1,000,000$ | $\$ 500,000$ |
| Total | $\$ 2,750,000$ | $\$ 2,500,000$ |

# Proposed Appropriation of Fund <br> Balance/Reserves - 2014-15 

Propose to Appropriate $\mathbf{\$ 2 . 5 \mathrm { MM }}$

Sustainability<br>Within Tax Cap

## Budget Calendar

- Budget Preview
- January 15, 2014 च
- Superintendent's Recommended Budget to BOE
- February 26, 2014 ■
- Budget Presentations
- March 5, 2014: Curriculum/Technology $\square$
- March 12, 2014: Special Education/Athletics $\square$
- March 19, 2014: Operations \& Maintenance/Non-Instructional $\square$
- April 2, 2014: Revenue/Tax Rates/Contingency
- Budget Adoption
- April 23, 2014
- Budget Hearing
- May 7, 2014
- Budget Vote
- May 20, 2014


## PTA Sponsored Budget Meetings

## Community Forum on the Proposed Budget

 Bell Auditorium$>$ Monday, March 3-9:30 am $\square$
$>$ Monday, March 3-7:30 pm $\nabla$
Community Q\&A on the Adopted Budget Seven Bridges Lower Commons
$>$ Thursday, May $8-9: 30$ am
$>$ Thursday, May $8-7: 30 \mathrm{pm}$

