# Proposed Budget 2014-15

#### Non-Instructional Budget & Fund Balance



#### **Non-Instructional Budget**

### General Support

#### Transportation

#### Community Services

#### Undistributed



# General Support



### **General Support**

- Board of Education
- Central Administration
- Finance & Auditing
- Legal Services, Human Resources & Public Information
- ▶ Buildings & Grounds/Operations & Maintenance
- Special Items

#### **Board of Education**

Schools

|                            | 2012     | 2-13     | 2013     | 3-14       | 2014-15  | Approved vs. |            |
|----------------------------|----------|----------|----------|------------|----------|--------------|------------|
|                            | Approved | Year End | Approved | Year End   | Proposed | Proposed     |            |
|                            | Budget   | Actual   | Budget   | Projection | Budget   | Variance \$  | Variance % |
| GENERAL SUPPORT            |          |          |          |            |          |              |            |
| Board of Education         |          |          |          |            |          |              |            |
| Contractual                | 15,000   | 9,245    | 15,000   | 15,000     | 10,000   |              |            |
| Travel/Conferences         | 1,000    | -        | 500      | 500        | 500      |              |            |
| Supplies                   | 1,500    | 20       | 1,500    | 1,500      | 1,500    |              |            |
| TOTAL                      | \$17,500 | \$ 9,266 | \$17,000 | \$17,000   | \$12,000 | \$ (5,000)   | -29.41%    |
| District Clerk<br>Salaries | - 27,751 | 25,862   | 28,278   | 28,657     | 18,839   |              |            |
| Contractual                | 2,000    | 64       | 1,000    | 1,000      | 1,000    |              |            |
| Supplies                   | 500      | 144      | 500      | 500        | 500      |              |            |
| 1 I                        | \$30,251 | \$26,070 | \$29,778 | \$30,157   | \$20,339 | \$ (9,439)   | -31.70%    |
| District Meeting           |          | ,        | , .      | , -        | ,        |              |            |
| Salaries                   |          | 8,610    | 7,777    | 7,777      | 8,600    |              |            |
| Contractual                | 8,000    | 2,767    | 3,000    | 3,000      | 3,000    |              |            |
| TOTAL                      | \$ 8,000 | \$11,377 | \$10,777 | \$10,777   | \$11,600 | \$ 823       | 7.64%      |
| Chappaqua                  |          |          |          |            |          |              |            |

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#### **Central Administration**

|                                       | 2012      | 2012-13   |           | 3-14       | 2014-15   | Approved vs. |            |
|---------------------------------------|-----------|-----------|-----------|------------|-----------|--------------|------------|
|                                       | Approved  | Year End  | Approved  | Year End   | Proposed  | Proposed     |            |
|                                       | Budget    | Actual    | Budget    | Projection | Budget    | Variance \$  | Variance % |
| Chief School Administrator            |           |           |           |            |           |              |            |
| Instructional Salary - Superintendent | 240,000   | 250,000   | 250,000   | 256,250    | 256,250   |              |            |
| Non-Instructional Salary              | 88,904    | 88,904    | 88,904    | 92,989     | 92,989    |              |            |
| Salary Other                          | 2,500     | 3,159     | 2,500     | 2,500      | 2,500     |              |            |
| Contractual                           | 8,000     | 2,060     | 6,000     | 6,000      | 6,000     |              |            |
| Travel/Conferences                    | 6,000     | 112       | 6,000     | 6,000      | 6,000     |              |            |
| Auto Allowance                        | 6,000     | 6,000     | 6,000     | 6,000      | 6,000     |              |            |
| Supplies                              | 2,500     | 1,473     | 2,250     | 2,250      | 2,250     |              |            |
| TOTAL                                 | \$353,904 | \$351,708 | \$361,654 | \$371,989  | \$371,989 | \$ 10,335    | 2.86%      |



#### Finance & Auditing

|   | 201       | 12-13       | 201       | 13-14       | 2014-15   | Approved vs. |            |
|---|-----------|-------------|-----------|-------------|-----------|--------------|------------|
|   | Approved  | Year End    | Approved  | Year End    | Proposed  | Proposed     |            |
|   | Budget    | t Actual    | Budget    | Projection  | Budget    | Variance \$  | Variance % |
| Business Administration                         | _         |             |           |             |           |              |            |
| Instructional Salary - Assistant Superintendent | 214,559   | 216,559     | 220,530   | 220,530     | 224,162   |              |            |
| Non-Instructional Salaries                      | 506,109   | 510,567     | 511,791   | 516,979     | 522,660   |              |            |
| Salary Other                                    | 20,000    | 40,677      | 20,000    | 20,000      | 20,000    |              |            |
| Contractual                                     | 35,000    | 79,256      | 37,500    | 37,500      | 40,000    |              |            |
| Gifts/Donations - CSF                           | -         | 25,000      | -         | 200,000     | -         |              |            |
| Postage   | 5,000     | 2,119       | 5,250     | 5,250       | 4,000     |              |            |
| Memberships                                     | 1,500     | 1,301       | 1,350     | 1,350       | 1,350     |              |            |
| Advertising                                     | 2,500     | 1,266       | 2,000     | 2,000       | 2,000     |              |            |
| Travel/Conferences                              | 3,000     | 2,952       | 2,250     | 2,250       | 2,250     |              |            |
| Reproduction Services                           | 31,000    | 30,379      | 31,000    | 31,000      | 31,000    |              |            |
| Technical Services                              | 9,500     | 9,400       | 9,500     | 9,500       | 9,500     |              |            |
| Supplies  | 24,000    | 21,192      | 24,000    | 24,000      | 22,000    |              |            |
| BOCES   | 80,000    | 75,562      | 78,000    | 78,000      | 78,000    |              |            |
| TOTAL   | \$932,168 | \$1,016,231 | \$943,171 | \$1,148,359 | \$956,922 | \$ 13,751    | 1.46%      |
| Auditing  |           |             |           |             |           |              |            |
| Internal Auditor                                | 25,000    | 22,765      | 25,000    | 25,000      | 25,000    |              |            |
| Claims Auditor - Contractual                    | 22,500    | 17,753      | 22,500    | 22,500      | 22,500    |              |            |
| External Auditor                                | 62,100    | 56,900      | 63,800    | 63,800      | 64,000    |              |            |
|   | \$109,600 |             | \$111,300 | \$ 111,300  | \$111,500 | \$ 200       | 0.18%      |
|   | Ψ==-,-    | Ψ -··,      | ¥ ===,= · | Ψ,-         | Ψ ===,=   | 4            |            |
|   |           |             |           |             |           |              |            |

#### Legal Services, Human Resources, & Public Information

|  |             | 2012  | -13       | 2013      | 3-14       | 2014-15   | Approved vs. |          |
|--|-------------|-------|-----------|-----------|------------|-----------|--------------|----------|
|  | Appi        | oved  | Year End  | Approved  | Year End   | Proposed  | Proposed     |          |
|  | Bi          | ıdget | Actual    | Budget    | Projection | Budget    | Variance \$  | Variance |
| Legal  |             |       |           |           |            |           |              |          |
| Technical Services                           | 205,        | 000   | 217,090   | 215,000   | 215,000    | 220,000   |              |          |
| Financial Services                           |             | 000   | 66,112    | 55,000    | 55,000     | 60,000    |              |          |
| TC   | DTAL \$260, | 000   | \$283,203 | \$270,000 | \$270,000  | \$280,000 | \$ 10,000    | 3.70     |
| Human Resources & Leadership Developn        | nent        |       |           |           |            |           |              |          |
| Instructional Salary - Assistant Superintend | ent 206,    |       | 206,500   | 210,266   | 210,266    | 213,689   |              |          |
| Non-Instructional Salaries                   | 107,        | 905   | 110,572   | 107,905   | 112,807    | 112,807   |              |          |
| Salary Other                                 | 2,          | 130   | -         | 2,130     | 2,130      | 2,130     |              |          |
| Contractual                                  | 15,         | 000   | 7,319     | 15,000    | 15,000     | 15,000    |              |          |
| Leadership Development                       |             | -     | -         | -         | -          | 20,000    |              |          |
| Postage                                      | 1,          | 500   | 376       | 1,500     | 1,500      | 1,500     |              |          |
| Supplies                                     | 1,          | 500   | 895       | 1,500     | 1,500      | 1,500     |              |          |
| BOCES  | 30,         | 000   | 45,438    | 30,000    | 30,000     | 30,000    |              |          |
| TC   | DTAL \$364, | 535   | \$371,100 | \$368,301 | \$373,203  | \$396,626 | \$ 28,325    | 7.69     |
| Public Information                           |             |       |           |           |            |           |              |          |
| Salaries                                     | 28,         | 750   | 45,138    | 45,138    | 49,224     | 50,079    |              |          |
| Contractual                                  |             | 200   | -         | -         | -          | -         |              |          |
| Postage                                      | 1,          | 800   | -         | -         | -          | -         |              |          |
| Printing/Reproduction                        | 10,         | 000   | 10,238    | 5,000     | 5,000      | 5,000     |              |          |
| Supplies                                     |             | 500   | -         | 500       | 500        | 500       |              |          |
| BOCES  | 15,         | 000   | 20,000    | 10,000    | 10,000     | 5,000     |              |          |
| ТС   | DTAL \$ 56, | 250   | \$ 75,376 | \$ 60,638 | \$ 64,724  | \$ 60,579 | \$ (59       | ) -0.10  |

### **Special Items**

|                               | 2012-13     |             | 2013        | 3-14        | 2014-15     | Approved vs. |            |
|-------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|------------|
|                               | Approved    | Year End    | Approved    | Year End    | Proposed    | Proposed     |            |
|                               | Budget      | Actual      | Budget      | Projection  | Budget      | Variance \$  | Variance % |
| Special Items                 |             |             |             |             |             |              |            |
| Unallocated Insurance         | 400,000     | 373,181     | 400,000     | 400,000     | 400,000     |              |            |
| School Association Dues       | 25,000      | 19,591      | 25,000      | 25,000      | 22,500      |              |            |
| Judgments/Claims              | 160,000     | 239,140     | 170,000     | 170,000     | 175,000     |              |            |
| Assessments                   | 70,000      | 65,674      | 68,000      | 68,000      | 68,000      |              |            |
| Refund on Real Property Taxes | 100,000     | 958,189     | 100,000     | 100,000     | 100,000     |              |            |
| <b>BOCES</b> Admin Services   | 740,000     | 753,140     | 760,000     | 760,000     | 760,000     |              |            |
| BOCES Capital Services        | 70,000      | 56,541      | 68,000      | 68,000      | 68,000      |              |            |
| TOTAL                         | \$1,565,000 | \$2,465,456 | \$1,591,000 | \$1,591,000 | \$1,593,500 | \$ 2,500     | 0.16%      |



# Transportation



#### Transportation

|                                      | 201         | 2-13        | 201         | 3-14        | 2014-15     | Approved vs. |            |
|--------------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|------------|
|                                      | Approved    | Year End    | Approved    | Year End    | Proposed    | Proposed     |            |
|                                      | Budget      | Actual      | Budget      | Projection  | Budget      | Variance \$  | Variance % |
| Pupil Transportation                 |             |             |             |             |             |              |            |
| Salaries                             | 68,484      | 68,484      | 69,446      | 70,963      | 71,924      |              |            |
| Contractual                          | -           | -           | -           | 30,000      | 30,000      |              |            |
| Gas & Supplies                       | 600,000     | 378,426     | 625,000     | 625,000     | 600,000     |              |            |
| Field Trips - DG                     | 1,800       | 1,470       | 1,800       | 1,800       | 1,800       |              |            |
| Field Trips - RB                     | 1,800       | 420         | 1,800       | 1,800       | 1,800       |              |            |
| Field Trips - WO                     | 1,800       | 1,480       | 1,800       | 1,800       | 1,800       |              |            |
| Field Trips - Bell                   | 2,500       | 930         | 2,500       | 2,500       | 2,500       |              |            |
| Field Trips - SB                     | 2,500       | 1,378       | 2,500       | 2,500       | 2,500       |              |            |
| Field Trips - HG                     | 7,000       | 6,034       | 7,000       | 7,000       | 7,000       |              |            |
| Special Education                    | 1,129,400   | 1,007,939   | 1,149,730   | 1,149,730   | 1,157,336   |              |            |
| Athletic Trips                       | 130,000     | 128,541     | 130,000     | 130,000     | 136,000     |              |            |
| General Education (Public & Private) | 3,872,295   | 3,881,678   | 3,941,995   | 3,941,995   | 3,968,078   |              |            |
| Van Monitors                         | 461,943     | 410,905     | 470,260     | 470,260     | 568,032     |              |            |
| TOTAL                                | \$6,279,522 | \$5,887,684 | \$6,403,831 | \$6,435,348 | \$6,548,770 | \$ 144,939   | 2.26%      |

#### **Transportation Distance Limits**

#### K-8: Walking Distance not to exceed .5 mile

#### 9-12: Walking Distance not to exceed 1 mile



### **Transportation Highlights**

- ▶ Buses 39
- Vans 20

- ▶ Special Education Vans 19.5
- Monitors 22
- No charges for Emergency services (snow days, bomb threats, split dismissals, etc.)
- No charge for personnel to manage Transfinder computer routing system
- No charge for in district runs between 9-2
- No charge for special transportation for injured students (crutches – broken legs – etc.) between 9:00 am and 2:00 pm



# **Community Service**



#### **Community Service**

|                              |        | 2012-13  |          | 2013     | 8-14       | 2014-15  | Approved vs. |            |
|------------------------------|--------|----------|----------|----------|------------|----------|--------------|------------|
|                              |        | Approved | Year End | Approved | Year End   | Proposed | Proposed     |            |
|                              |        | Budget   | Actual   | Budget   | Projection | Budget   | Variance \$  | Variance % |
| Community Services           |        |          |          |          |            |          |              |            |
| Non-Instructional Salary - C | Census | 18,977   | 18,977   | 18,977   | 19,864     | 19,864   |              |            |
| Г                            | FOTAL  | \$18,977 | \$18,977 | \$18,977 | \$19,864   | \$19,864 | \$ 887       | 4.67%      |



## Undistributed



#### Undistributed

#### Employee Benefits

#### Debt Service

#### Interfund Transfers



### **Employee Benefits**

|  | 2012         | 2-13         | 2013         | 3-14         | 2014-15      | Approved vs. |            |
|--|--------------|--------------|--------------|--------------|--------------|--------------|------------|
|  | Approved     | Year End     | Approved     | Year End     | Proposed     | Proposed     |            |
|  | Budget       | Actual       | Budget       | Projection   | Budget       | Variance \$  | Variance % |
| Employee Benefits                            |              | ·            |              |              |              |              | •          |
| Employees Retirement - NYS ERS               | 1,636,900    | 1,696,073    | 1,913,300    | 1,913,300    | 1,825,500    |              |            |
| Teachers Retirement - NYS TRS                | 6,095,150    | 5,903,048    | 8,100,000    | 8,100,000    | 9,013,000    |              |            |
| FICA   | 4,246,630    | 4,095,394    | 4,201,600    | 4,201,600    | 4,306,750    |              |            |
| Workers Compensation                         | 296,690      | 292,128      | 314,300      | 314,300      | 325,500      |              |            |
| Life Insurance                               | 34,000       | 54,054       | 20,000       | 20,000       | 15,200       |              |            |
| Unemployment                                 | 200,000      | 63,816       | 200,000      | 100,000      | 125,000      |              |            |
| Administrators LTD                           | 22,000       | 18,361       | 20,000       | 20,000       | 19,300       |              |            |
| Health Insurance Buy-Out CCT                 | 50,000       | 48,127       | 50,000       | 50,000       | 44,000       |              |            |
| Health Insurance Buy-Out COSA                | 60,500       | 57,750       | 58,000       | 58,000       | 55,000       |              |            |
| Health Insurance                             | 10,797,770   | 10,243,434   | 10,956,360   | 10,800,000   | 10,790,000   |              |            |
| Medicare Reimbursement                       | 477,500      | 477,015      | 500,500      | 500,500      | 510,353      |              |            |
| Physicals - Administrators                   | 10,000       | 213          | -            | 200          | -            |              |            |
| Dental/Teaching Assistants Non-Tenured       | 20,000       | 14,512       | 22,000       | -            | -            |              |            |
| Dental/Custodians                            | 68,000       | 73,005       | 70,500       | 70,500       | 79,200       |              |            |
| Joint Benefit Fund - Teachers/Administrators | 645,530      | 626,511      | 668,500      | 668,500      | 681,000      |              |            |
| Joint Benefit Fund - COSA                    | 130,000      | 142,590      | 140,000      | 140,000      | 140,000      |              |            |
| Employee Assistance Program (EAP)            | 15,050       | 14,706       | 15,050       | 15,050       | 15,050       |              |            |
| Vision/Teaching Assistants Non-Tenured       | 2,800        | 1,674        | 2,000        | -            | -            |              |            |
| Vision/Custodians                            | 15,000       | 15,046       | 15,000       | 15,000       | 15,700       |              |            |
| Compensated Absences                         | -            | 92,383       | _            | 90,000       | -            |              |            |
| TOTAL  | \$24,823,520 | \$23,929,841 | \$27,267,110 | \$27,076,950 | \$27,960,553 | \$ 693,443   | 2.54%      |

#### **Debt Service**

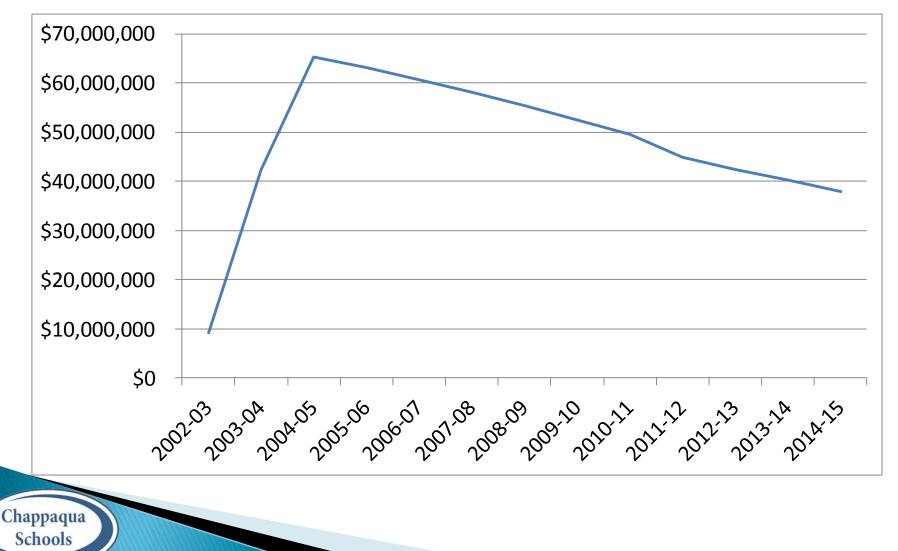
| [   | 2012        | 2-13        | 2013        | 3-14            | 2014-15     | Approved vs. |            |
|---|-------------|-------------|-------------|-----------------|-------------|--------------|------------|
|   | Approved    | Year End    | Approved    | Year End        | Proposed    | Proposed     |            |
|   | Budget      | Actual      | Budget      | Projection      | Budget      | Variance \$  | Variance % |
| Debt Service                                |             |             |             |                 |             |              |            |
| Bonds - Principal                           | 2,270,000   | 2,270,000   | 2,335,000   | 2,335,000       | 2,420,000   |              |            |
| Bonds - Interest                            | 1,661,556   | 1,661,556   | 1,593,456   | 1,593,456       | 1,500,056   |              |            |
| Bonds - Interest - BOCES Capital Project    | -           | -           | 32,058      | -               | 32,058      |              |            |
| TAN - Interest                              | 150,000     | 74,222      | 125,000     | 74,222          | 100,000     |              |            |
| Lease/Purchase Technology                   | 220,000     | 220,000     | 220,386     | 220,000         | 266,008     |              |            |
| Lease/Purchse Telephone- Principal          | -           | 55,139      | -           | 55 <i>,</i> 989 | 114,461     |              |            |
| Lease/Purchse Telephone- Interest           |             | 8,453       | -           | 7,603           | 12,722      |              |            |
| Lease/Purchase Agreement EPC I - Principal  | 313,554     | 313,554     | 322,523     | 322,523         | 331,747     |              |            |
| Lease/Purchase Agreement EPC I - Interest   | 168,473     | 168,473     | 159,505     | 159,505         | 150,281     |              |            |
| Lease/Purchase Agreement EPC II - Principal | -           | -           | 343,395     | 343,395         | 350,621     |              |            |
| Lease/Purchase Agreement EPC II - Interest  | 316,545     | 86,973      | 118,636     | 118,636         | 111,410     |              |            |
| TOTAL                                       | \$5,100,128 | \$4,858,370 | \$5,249,959 | \$5,230,329     | \$5,389,364 | \$ 139,405   | 2.66%      |

#### Debt Service Schedule Principal & Interest 2013-14 through 2017-18

- 2013-14
- > 2014-15
- > 2015-16
- > 2016-17
- ▶ 2017-18

Chappaqua Schools \$3,928,456 \$3,920,056 \$3,924,056 \$3,922,256 \$3,930,006

### **Debt Service History**



### **Interfund Transfers**

|                              | 2012-13   |           | 2013      | 5-14       | 2014-15   | Approved vs. |            |
|------------------------------|-----------|-----------|-----------|------------|-----------|--------------|------------|
|                              | Approved  | Year End  | Approved  | Year End   | Proposed  | Proposed     |            |
|                              | Budget    | Actual    | Budget    | Projection | Budget    | Variance \$  | Variance % |
| Interfund Transfers          |           |           |           | ·          |           |              |            |
| Transfer to Special Aid      |           |           |           |            |           |              |            |
| - Summer School Program      | 160,000   | 211,390   | 180,000   | 180,000    | 175,000   |              |            |
| Transfer to Capital Projects |           |           |           |            |           |              |            |
| - Identified Project         | 100,000   | 100,000   | 200,000   | 200,000    | 250,000   |              |            |
| TOTAL                        | \$260,000 | \$311,390 | \$380,000 | \$380,000  | \$425,000 | \$ 45,000    | 11.84%     |



## Fund Balance



#### Fund Balance – General Fund

|                                    |               |               | Projected         |
|------------------------------------|---------------|---------------|-------------------|
|                                    | June 30, 2012 | June 30, 2013 | June 30, 2014     |
| Nonspendable                       | \$27,440      | \$24,865      | \$25,000          |
| Restricted:                        |               |               |                   |
| Tax Certiorari                     | \$4,263,016   | \$4,629,914   | \$4,631,000       |
| Unemployment Benefits              | \$150,561     | \$150,597     | \$150,630         |
| Property Loss                      | \$59,063      | \$59,077      | \$59 <i>,</i> 085 |
| Insurance                          | \$210,210     | \$210,260     | \$210,310         |
| Liability Claims                   | \$218,512     | \$218,564     | \$218,600         |
| Employee Benefit Accrued Liability | \$3,502,143   | \$3,357,723   | \$3,200,000       |
| Repairs                            | \$137,084     | \$137,159     | \$137,220         |
| Retirement Contributions           | \$3,509,354   | \$2,510,190   | \$2,011,000       |
| Total                              | \$12,049,943  | \$11,273,484  | \$10,617,845      |
| Assigned                           |               |               |                   |
| Purchases on Order                 | \$1,505,424   | \$1,489,553   | \$1,450,000       |
| Subsequest Year's Expenditures     | \$3,000,000   | \$2,746,143   | \$2,500,000       |
| Total                              | \$4,505,424   | \$4,235,696   | \$3,950,000       |
| Unassigned                         | \$4,488,000   | \$4,593,120   | \$4,674,000       |
| Total Fund Balance                 | \$21,070,807  | \$20,127,165  | \$19,266,845      |

### **Use of Fund Balance**

| Appropriation of Fund Balance | 13-14 Approved | 14-15 Proposed |
|-------------------------------|----------------|----------------|
| Unassigned                    | \$1,746,143    | \$2,000,000    |
| Restricted:                   |                |                |
| Debt Service Fund             |                |                |
| Capital Projects Fund         | \$3,857        | \$0            |
| Retirement Contributions Fund | \$1,000,000    | \$500,000      |
| Total                         | \$2,750,000    | \$2,500,000    |



Proposed Appropriation of Fund Balance/Reserves – 2014-15

Propose to Appropriate \$2.5MM

- Sustainability
- Within Tax Cap



### Budget Calendar

- Budget Preview
  - January 15, 2014 🗹
- Superintendent's Recommended Budget to BOE
  - February 26, 2014 🗹
- Budget Presentations
  - · March 5, 2014: Curriculum/Technology ☑
  - · March 12, 2014: Special Education/Athletics ☑
  - March 19, 2014: Operations & Maintenance/Non-Instructional ☑
  - April 2, 2014: Revenue/Tax Rates/Contingency
- Budget Adoption
  - April 23, 2014
- Budget Hearing
  - May 7, 2014
- Budget Vote
  - May 20, 2014

#### **PTA Sponsored Budget Meetings**

#### Community Forum on the Proposed Budget Bell Auditorium

➢ Monday, March 3 – 9:30 am 
➢ Monday, March 3 – 7:30 pm

#### Community Q&A on the Adopted Budget Seven Bridges Lower Commons

Thursday, May 8 – 9:30 am
Thursday, May 8 – 7:30 pm

