

Budget Adoption 2021-22

April 14, 2021

Chappaqua Central School District Proposed Budget:

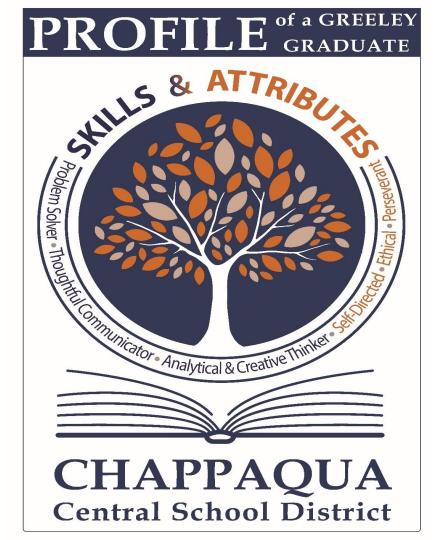
2021/2022 = \$130,460,188 or 1.73%

Budget Increase of \$2,223,020

CCSD Board of Education- Strategic Questions

- 1. How can the District ensure <u>continuing excellence in academic</u> <u>and extra-curricular programs</u> while developing a budget that is <u>fiscally responsible</u>?
- 2. How can the District ensure that all students think deeply, support their thinking, apply problem-solving skills, and actively participate in their learning as they acquire content knowledge?









Strategic Planning B.O.E. Strategic Question "How can the District ensure that all students think deeply, support thinking, apply problem-solving skills, and actively participate in the content of th



"How can the District ensure that all students think deeply, support their thinking, apply problem-solving skills, and actively participate in their learning as they acquire content knowledge?"

District Priorities

Using Instructional **Space to Amplify** Learning

District Wide Assessment **Practices**

K-12 Social and **Emotional** Learning Curriculum Alignment

K-12 Academic **Program** Alignment

Instructional Technology as Tools to personalize learning

Cultivate Equitable, Affirming and **Culturally** Responsive Learning **Environments**

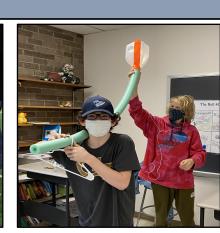
Chappaqua Central School District Budget Foundation

- 1. Instructional & Extracurricular Program
- 2. Class Size
- 3. Infrastructure
- 4. Contractual Obligations











CCSD Operating Standards for 2021-2022

- Ensure the continued <u>tradition of excellence</u> in teaching and learning while fostering 21st century skills and building global partnerships.
- Provide school environments that are <u>safe and supportive</u> of social, emotional and physical health and well being.
- ▶ Ensure <u>continual instructional program improvement</u>.
- ▶ Support the <u>innovative use of time</u>, <u>space and technology</u>.
- Maximize efficiencies in scheduling personnel wherever practical.
- ▶ Ensure high quality teacher and administrator evaluation systems.
- Optimize communication structures to ensure the dissemination of accurate, timely, relevant information while providing opportunities for information to flow within the school district and to the community.

CCSD Operating Standards for 2021-2022

- ▶ Maintain contractual <u>class size</u> ratios K-12.
- Ensure that focused and research-based <u>professional</u> <u>learning</u> initiatives are ongoing for all staff.
- Maintain <u>team approach</u> at the <u>middle school level</u>.
- Maintain <u>breadth and depth</u> of <u>core course offerings</u> and <u>extra-curricular activities</u> to the greatest extent possible in light of tax cap realities.
- ▶ Provide students with <u>cross-disciplinary experiences</u> built on a foundation of real-world 21st century skills.
- Ensure that <u>district facilities</u> continue to be <u>safe</u>, <u>clean</u>, <u>well-maintained</u>, <u>energy efficient</u> and <u>up-to-date</u>.
- Ensure that school and district <u>offices</u> function <u>efficiently</u> and <u>effectively</u>.
- ▶ <u>Reduce overtime</u> expenditures.



CCSD is Planning for Our Normal Program Structure this Fall

Savings

All Staff Onsite

Elimination of Mid-Day Greeley Bus Run

Reduction of Substitute & Aide Support due to Podding Elimination

Expenditures

Outside Structural/Equip. Support for Secondary Lunch

HVAC Specialized Cleaning



Budget Development - Known Impact

- Projected Enrollment:
 - Slight Increase in Elementary Schools
 - Slight Decrease in Middle Schools & Greeley
- Contracts for CCT & ADM Units
- Employee Retirement System (ERS)
- Teachers' Retirement System (TRS)
- Debt Service
- Assessment Growth Factor
- Health Insurance Premiums
- Equalization Rates
- CPI for Tax Cap Calculations
- Tax Cap
- State Aid Allocations



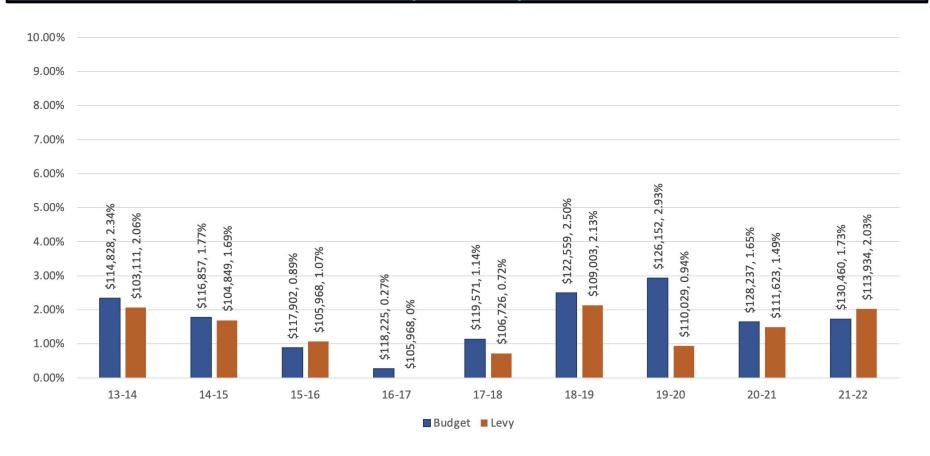
Budget Development Unknown Impact - Information Pending

- Contractual Obligations for COSA, CSEA, TA/Nurses/ Trainers
- Transportation Costs
- Special Education Placements (students scheduled to age-out)
- Assessed Tax Valuations
- Covid-19 Guidance for 2021/22



CCSD Recent Budget/Levy Increases

(in \$1,000)



CCSD Recent Budget History 2014-15 to 2021-22

| | Approved 2014-15 | Approved 2015-16 | Approved 2016-17 | Approved 2017-18 | Approved 2018-19 | Approved 2019-20 | Approved 2020-21 | Proposed 2021-22 | Cumulative \$ Increase | Cumulative % Increase | Average % Increase |
|----------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|-----------------------|--------------------|
| | | | | | | | | | | | |
| Budget | \$116,856,988 | \$117,901,688 | \$118,225,288 | \$119,571,688 | \$122,559,988 | \$126,152,188 | \$128,237,168 | \$130,460,188 | \$13,603,200 | 11.64% | 1.66% |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| Tax Levy | \$104,849,225 | \$105,968,116 | \$105,968,116 | \$106,726,146 | \$109,002,541 | \$110,028,563 | \$111,663,231 | \$113,934,076 | \$9,084,851 | 8.66% | 1.24% |

Tax Rates/\$1,000

| New Castle | 104.29 | 105.72 | 105.93 | 106.84 | 108.92 | 109.63 | 111.50 | TBD | TBD | TBD | TBD |
|--------------|----------|----------|----------|----------|----------|----------|----------|-----|-----|-----|-----|
| Mt. Pleasant | 1,370.08 | 1,357.24 | 1,384.24 | 1,370.66 | 1,451.06 | 1,474.66 | 1,517.28 | TBD | TBD | TBD | TBD |



Expenditures & Revenues

2020-21 vs. 2021-22

Expenditures

| Categories | Approved 2020-21 | Proposed 2021-22 | \$ Increase | Increase % |
|----------------------------|------------------|------------------|-------------|------------|
| Salaries | \$66,134,156 | \$66,487,659 | \$353,503 | 0.53% |
| Employee Benefits | \$27,437,388 | \$28,257,353 | \$819,965 | 2.99% |
| Debt Service | \$8,469,483 | \$8,455,607 | -\$13,876 | -0.16% |
| Transportation | \$6,885,000 | \$6,961,900 | \$76,900 | 1.12% |
| Operations & Maintenance | \$5,542,124 | \$6,003,574 | \$461,450 | 8.33% |
| Special Education Services | \$4,342,590 | \$4,216,448 | -\$126,142 | -2.90% |
| BOCES Services | \$2,456,233 | \$2,458,155 | \$1,922 | 0.08% |
| Technology | \$2,126,981 | \$2,383,925 | \$256,944 | 12.08% |
| Per Pupil Allocation | \$1,070,426 | \$1,053,992 | -\$16,434 | -1.54% |
| Other | \$3,772,787 | \$4,181,575 | \$408,788 | 10.84% |
| Total | \$128,237,168 | \$130,460,188 | \$2,223,020 | 1.73% |

Categories

Other

Total

Approved 2020-21

\$3,772,787

\$128,237,168

| | \$ Amount | % of Budget | \$ Amount | % of Budget |
|-------------------|--------------|-------------|--------------|-------------|
| Salaries | \$66,134,156 | 51.6% | \$66,487,659 | 51.0% |
| Employee Benefits | \$27,437,388 | 21.4% | \$28,257,353 | 21.7% |
| Debt Service | \$8,469,483 | 6.6% | \$8,455,607 | 6.5% |

Approved 2020-21

Proposed 2021-22

\$4,181,575

\$130,460,188

Proposed 2021-22

3.2%

100.0%

| Employee Benefits | \$27,437,388 | 21.4% | \$28,257,353 | 21.79 |
|-------------------|--------------|-------|--------------|-------|
| Debt Service | \$8,469,483 | 6.6% | \$8,455,607 | 6.59 |
| Transportation | \$6,885,000 | 5.4% | \$6,961,900 | 5.39 |
| | | | | |

| | 7 - 7 - 1 - 2 - 2 | 0.07. | 7 - 7 - 2 - 7 1 | |
|--------------------------|-------------------|-------|-----------------|------|
| Transportation | \$6,885,000 | 5.4% | \$6,961,900 | 5.39 |
| Operations & Maintenance | \$5,542,124 | 4.3% | \$6,003,574 | 4.6 |
| | | | | |

| Operations & Maintenance | \$5,542,124 | 4.3% | \$6,003,574 | 4.6% |
|----------------------------|-------------|------|-------------|------|
| | | | | |
| Special Education Services | \$4,342,590 | 3.4% | \$4,216,448 | 3.2% |
| | ! | | | |

| Special Education Services | \$4,342,590 | 3.4% | \$4,216,448 | 3.2% |
|----------------------------|-------------|------|-------------|------|
| BOCES Services | \$2,456,233 | 1.9% | \$2,458,155 | 1.9% |

| | T -// | | Ŧ ·// | |
|----------------|-------------|------|-------------|------|
| BOCES Services | \$2,456,233 | 1.9% | \$2,458,155 | 1.9% |
| Technology | \$2,126,981 | 1.7% | \$2,383,925 | 1.8% |
| | | | | |

| Гесhnology | \$2,126,981 | 1.7% | \$2,383,925 | 1.8% |
|----------------------|-------------|------|-------------|------|
| Per Pupil Allocation | \$1,070,426 | 0.8% | \$1,053,992 | 0.8% |
| | 1 | | | |

2.9%

100.0%



| Categories | Approved 2020-21 | Proposed 2021-22 | \$ Increase | % Increase |
|-------------------------------|------------------|------------------|-------------|------------|
| Real Property Taxes | \$111,663,231 | \$113,934,076 | \$2,270,845 | 2.03% |
| State Aid | \$9,945,871 | \$10,175,192 | \$229,321 | 2.31% |
| Appropriation of Fund Balance | \$3,542,865 | \$3,542,865 | \$0 | 0.00% |
| Tax Revenues | \$1,325,000 | \$1,325,000 | \$0 | 0.00% |
| Charges for Services | \$410,201 | \$408,055 | -\$2,146 | -0.52% |
| Use of Money and Property | \$775,000 | \$425,000 | -\$350,000 | -45.16% |
| Miscellaneous Revenues | \$575,000 | \$650,000 | \$75,000 | 13.04% |
| Total | \$128,237,168 | \$130,460,188 | \$2,223,020 | 1.73% |

| | Approved 2020-21 | Approved 2020-21 | Proposed 2021-22 | Proposed 2021-22 |
|-------------------------------|------------------|------------------|------------------|------------------|
| | % Amount | % of Budget | % Amount | % of Budget |
| Real Property Taxes | \$111,663,231 | 87.1% | \$113,934,076 | 87.3% |
| State Aid | \$9,945,871 | 7.8% | \$10,175,192 | 7.8% |
| Appropriation of Fund Balance | \$3,542,865 | 2.8% | \$3,542,865 | 2.7% |
| Tax Revenues | \$1,325,000 | 1.0% | \$1,325,000 | 1.0% |
| Charges for Services | \$410,201 | 0.3% | \$408,055 | 0.3% |
| Use of Money and Property | \$775,000 | 0.6% | \$425,000 | 0.3% |
| Miscellaneous Revenues | \$575,000 | 0.4% | \$650,000 | 0.5% |
| Total | \$128,237,168 | 100.0% | \$130,460,188 | 100.0% |



Tax Analysis 2021-22 (Estimated)

| School District Budget | | 130,460,188 |
|--|---------------|--------------|
| | | |
| Less: Revenue from sources other than current local property taxes | | 12,983,247 |
| Appropriation of Fund Balance | | 3,542,865 |
| Tax Levy | | 113,934,076 |
| | New Castle | Mt. Pleasant |
| Assessed Taxable Valuation | 906,493,601 | 6,778,314 |
| Equalization Rate | 19.06% | 1.37% |
| | | |
| Full Taxable Valuation | 4,756,000,005 | 494,767,445 |
| Portion of Tax Levy | 90.6% | 9.4% |
| Tax Levy | 103,198,336 | 10,735,740 |
| | | |
| Rate Per \$1,000 | | |
| School District Estimated 2021-22 | 113.843425 | 1,583.836266 |
| | | |
| Compared to School District Actual 2020-21 | 111.506306 | 1,517.282241 |
| \$ Increase per @1,000 | 2.34 | 66.55 |
| % Increase | 2.10% | 4.39% |



Property Tax Report Card

| Contact Person: John L. Chow | Adopted Budget | Proposed Budget | Percent |
|--|----------------|-----------------|---------|
| Telephone Number: 914-238-7200 x1006 | 2020-21 | 2021-22 | Change |
| | (A) | (B) | (C) |
| Total Budgeted Amount, not Including Separate Propositions | 128,237,168 | 130,460,188 | 1.73% |
| A. Proposed Tax Levy to Support the Total Budgeted Amount 1 | 111,663,231 | 113,934,076 | |
| B. Tax Levy to Support Library Debt, if Applicable | 0 | 0 | |
| C. Tax Levy for Non-Excludable Propositions, if Applicable 2 | 0 | 0 | |
| D. Total Tax Cap Reserve Amount Used to Reduce Current Year Levy, if Applicable | 0 | 0 | |
| E. Total Proposed School Year Tax Levy (A + B + C - D) | 111,663,231 | 113,934,076 | 2.03% |
| F. Permissible Exclusions to the School Tax Levy Limit | 5,504,836 | 5,769,105 | |
| G. School Tax Levy Limit , Excluding Levy for Permissible Exclusions 3 | 107,840,136 | 108,164,971 | |
| H. Total Proposed Tax Levy for School Purposes, Excluding Permissible Exclusions | 106,158,395 | 108,164,971 | |
| I. Difference: (G - H); (negative value requires 60.0% voter approval) 2 | 1,681,741 | 0 | |
| Public School Enrollment | 3,556 | 3,556 | 0.00% |
| Consumer Price Index | 1.81% | 1.23% | |

1 Include any prior year reserve for excess tax levy, including interest.

2 Tax levy associated with educational or transportation services propositions are not eligible for exclusion under the School Tax Levy Limit and may effect voter approval requirements.

3 For 2021-22, includes any carryover from 2020-21 and excludes any tax levy for library debt or prior year reserve for excess tax levy, including interest.

| | Actual | Estimated 2020-21 | |
|---|------------|----------------------|--|
| | 2019-20 | | |
| | (D) | (E) | |
| Adjusted Restricted Fund Balance | 11,404,594 | 11,395,000 | |
| Assigned Appropriated Fund Balance | 5,870,595 | 6,150,000 | |
| Adjusted Unrestricted Fund Balance | 5,636,662 | 5,205,360 | |
| Adjusted Unrestricted Fund Balance as a Percent of the Total Budget | 4.40% | 3.99% | |

Capital Project Consideration for 2021-22

Project: Horace Greeley High School Gym Boiler Room

The Facilities Committee is recommending a proposition to resolve a steam pipe leak at Horace Greeley High School.

The estimated project cost is \$650,000.

Funding will be transferred from the Capital Reserve Fund and therefore will have no impact on tax levy.





Enrollment Projections & Sections

Class Size - District Thresholds

| Grade Level | Threshold |
|-------------|-------------|
| K | 20 Students |
| 1 | 23 Students |
| 2-4 | 25 Students |
| 5-12 | 28 Students |

Negotiated between CCT & ADM Approved by the BOE





Enrollment Projections 2015/16 to 2025/26

Dusingted Dusingted Dusingted Dusingted

| | | | | | | | | Projected | Projected | Projected | Projected | Projected |
|-----|----------------|--------|--------|--------|--------|--------|-------|-----------|-----------|-----------|-----------|-----------|
| | | 2015 - | 2016 - | 2017 - | 2018 - | 2019 - | 2020- | 2021- | 2022- | 2023- | 2024- | 2025- |
| | Grade | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| | K | 229 | 223 | 241 | 243 | 201 | 236 | 250 | 260 | 265 | 270 | 275 |
| | 1 | 222 | 247 | 234 | 246 | 254 | 212 | 249 | 267 | 276 | 281 | 287 |
| | 2 | 293 | 235 | 258 | 249 | 244 | 280 | 227 | 267 | 289 | 296 | 303 |
| | 3 | 272 | 308 | 239 | 267 | 253 | 252 | 288 | 237 | 277 | 299 | 308 |
| | 4 | 289 | 283 | 326 | 245 | 271 | 258 | 261 | 299 | 244 | 286 | 310 |
| | 5 | 292 | 294 | 291 | 330 | 253 | 281 | 269 | 275 | 312 | 256 | 300 |
| | 6 | 300 | 297 | 306 | 289 | 330 | 251 | 284 | 273 | 276 | 315 | 258 |
| | 7 | 308 | 303 | 298 | 306 | 289 | 328 | 254 | 288 | 275 | 280 | 319 |
| | 8 | 348 | 309 | 303 | 288 | 304 | 282 | 326 | 255 | 286 | 274 | 279 |
| | 9 | 303 | 355 | 314 | 304 | 276 | 299 | 281 | 323 | 253 | 284 | 272 |
| | 10 | 353 | 307 | 348 | 310 | 303 | 271 | 300 | 283 | 322 | 253 | 284 |
| | 11 | 321 | 349 | 305 | 335 | 309 | 292 | 268 | 299 | 278 | 319 | 251 |
| | 12 | 335 | 329 | 360 | 302 | 343 | 314 | 299 | 278 | 306 | 286 | 329 |
| | T-4-1 | 2005 | 3839 | 2002 | 2714 | 2020 | 2550 | 2550 | 2005 | 2000 | 2701 | 3774 |
| | Total | 3865 | 3839 | 3823 | 3714 | 3630 | 3556 | 3556 | 3605 | 3660 | 3701 | 3114 |
| | | | | | | | | | | | | |
| El | ementary | 1305 | 1296 | 1298 | 1250 | 1223 | 1238 | 1275 | 1330 | 1351 | 1433 | 1482 |
| M | iddle | 1248 | 1203 | 1198 | 1213 | 1176 | 1142 | 1133 | 1092 | 1149 | 1125 | 1156 |
| Hi | gh | 1312 | 1340 | 1327 | 1251 | 1231 | 1176 | 1148 | 1183 | 1160 | 1142 | 1136 |
| To | tal | 3865 | 3839 | 3823 | 3714 | 3630 | 3556 | 3556 | 3605 | 3660 | 3701 | 3774 |
| | | | | | | | | | | | | |
| | at of District | | | | | | | | | | | |
| Pl | acement | 39 | 36 | 32 | 34 | 31 | 34 | 31 | 31 | 31 | 31 | 31 |
| TT. | 4_1 | 2004 | 2075 | 2055 | 2740 | 2001 | 2500 | 2507 | 2020 | 2001 | 2720 | 2005 |
| 10 | tal | 3904 | 3875 | 3855 | 3748 | 3661 | 3590 | 3587 | 3636 | 3691 | 3732 | 3805 |
| | | | | | | | | | | | | |

2020-21

2021-22

Elementary School Sections

| Grade | Enrollment | Sections | Class Size | Enrollment | Sections | Class Size |
|----------|------------|----------|------------|------------|----------|------------|
| | DG | | | | | |
| K | 69 | 4 | 17.3 | 73 | 4 | 18.3 |
| 1 | 72 | 4 | 18.0 | 74 | 4 | 18.5 |
| 2 | 107 | 5 | 21.4 | 74 | 4 | 18.5 |
| 3 | 91 | 4 | 22.8 | 110 | 5 | 22.0 |
| 4 | 91 | 4 | 22.8 | 92 | 4 | 23.0 |
| | 430 | 21 | | 423 | 21 | |
| | | | | | | |
| | RB | | | | | |
| K | 86 | 4 | 21.5 | 92 | 5 | 18.4 |
| 1 | 82 | 4 | 20.5 | 92 | 4 | 23.0 |
| 2 | 76 | 4 | 19.0 | 88 | 4 | 22.0 |
| 3 | 85 | 4 | 21.3 | 77 | 4 | 19.3 |
| 4 | 90 | 4 | 22.5 | 91 | 4 | 22.8 |
| | 419 | 20 | | 440 | 21 | |
| | | | | | | |
| | WO | | | | | |
| K | 81 | 4 | 20.3 | 85 | 5 | 17.0 |
| 1 | 58 | 4 | 14.5 | 82 | 4 | 20.5 |
| 2 | 97 | 4 | 24.3 | 65 | 3 | 21.7 |
| 3 | 76 | 4 | 19.0 | 102 | 5 | 20.4 |
| 4 | 77 | 4 | 19.3 | 78 | 4 | 19.5 |
| <u> </u> | 389 | 20 | | 412 | 21 | |
| Total | 1238 | 61 | | 1275 | 63 | |



2020-21 2021-22

Middle School Sections

| | | Team | |
|-------|------------|----------|------------|
| Grade | Enrollment | Teachers | Class Size |
| | Bell | | |
| 5 | 148 | 6 | 24.7 |
| 6 | 129 | 6 | 21.5 |
| 7 | 171 | 8 | 21.4 |
| 8 | 159 | 8 | 19.9 |
| | 607 | 28 | |
| | | | |
| | SB | | |
| 5 | 133 | 6 | 22.2 |
| 6 | 122 | 6 | 20.3 |
| 7 | 157 | 8 | 19.6 |
| 8 | 123 | 6 | 20.5 |
| | 535 | 26 | |
| Total | 1142 | 54 | |

| Team | | | | | | | |
|------------|----------|------------|--|--|--|--|--|
| Enrollment | Teachers | Class Size | | | | | |
| | | | | | | | |
| 141 | 6 | 23.5 | | | | | |
| 158 | 8 | 19.8 | | | | | |
| 128 | 6 | 21.3 | | | | | |
| 172 | 8 | 21.5 | | | | | |
| 599 | 28 | | | | | | |
| | | | | | | | |
| | | | | | | | |
| 128 | 6 | 21.3 | | | | | |
| 126 | 6 | 21.0 | | | | | |
| 126 | 6 | 21.0 | | | | | |
| 154 | 8 | 19.3 | | | | | |
| 534 | 26 | | | | | | |
| 1133 | 54 | | | | | | |



High School Sections





| Class Size | 202 | 0-21 | 2021-22 | | |
|----------------|----------|-----------|----------|-----------|--|
| Impacted | Sections | Projected | Sections | Projected | |
| English | 55 | 21.8 | 55 | 20.9 | |
| Math | 67 | 17.9 | 67 | 17.1 | |
| Social Studies | 67 | 17.9 | 67 | 17.1 | |
| Science | 70 | 17.1 | 70 | 16.4 | |



Programmatic Budget Considerations



USING INSTRUCTIONAL SPACE TO AMPLIFY LEARNING

K-12 students will engage in experiences that involve meaningful inquiry, action, imagination, invention, interaction, hypothesizing, and personal reflection in spaces that are designed to flexibly support a wide variety of learning styles and innovative instructional activities. Instructional spaces are purposefully designed to enhance, amplify, and enrich learning experiences.



DISTRICT WIDE ASSESSMENT PRACTICES

Assessment systems accurately track learning and provide useful feedback to instructors, students, and parents about the extent to which students are successfully meeting course objectives and grade-level standards. Data systems track student performance, personalize instruction, and inform the continuous curriculum improvements.



SOCIAL EMOTIONAL LEARNING CURRICULUM ALIGNMENT

Social and emotional learning (SEL) allows us to understand and manage emotions, set and achieve goals, feel and show empathy for others, establish and maintain positive relationships, and make responsible decisions. Emotions drive our learning, decision-making, creativity, and relationships with others and district activities are designed with this in mind.



CURRICULUM ALIGNMENT

A rigorous curriculum, which is purposefully developed, articulated, and aligned, provides all students the opportunity to acquire the skills and knowledge necessary to be successful. Our curriculum provides order to the content and skills being taught, the level of rigor expected, and encourages interdisciplinary connections. We are committed to a powerful, aligned, and well-articulated curriculum for all subject areas, grades, and buildings, to ensure that all students benefit from the highest quality learning experiences available.



TECHNOLOGY AS A TOOL TO PERSONALIZE LEARNING

When flexibility, choice, and collaboration are the educational norm, kids see themselves as learners and leaders. Faculty and students will work in an innovative, agile atmosphere of learning, that leverages advanced instructional technologies to support active and personalized learning environments where students utilize technology to access "justright" learning experiences.

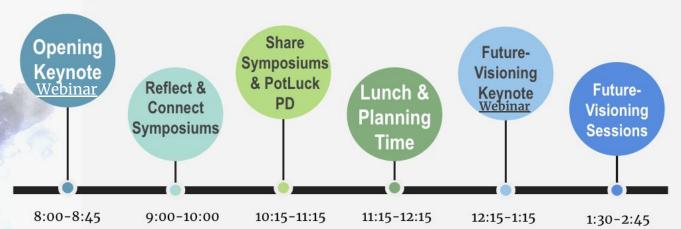


<u>& CULTURALLY</u> <u>RESPONSIVE LEARNING</u>

Students will be educated to recognize, reject and stand up to all racism and hate as they learn to support antiracism, diversity, and social justice. We will nurture students as citizens who will be informed, ethical, moral, engaged and active participants in an equitable society

From Disruption to Innovation

"Break with the past and imagine the world anew"



- Arundhati Roy

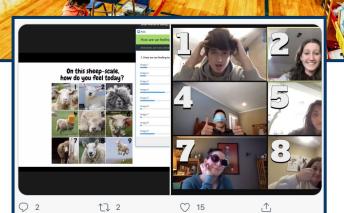
Conference Day March 12 Connect & Reflect

Celebrate & Share Dream & Plan

Hybrid Learning Spaces







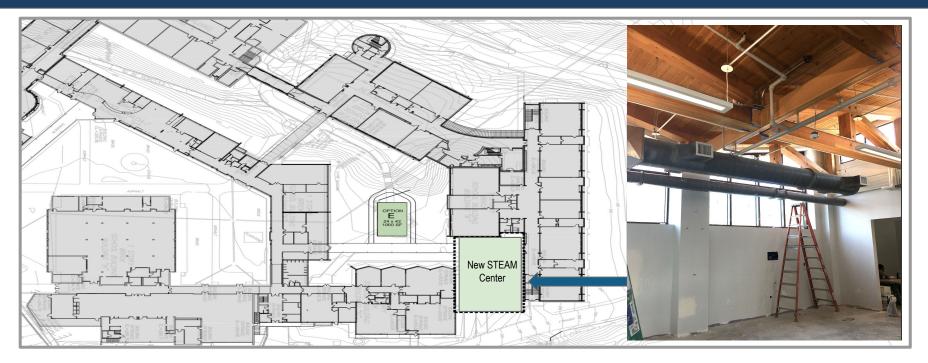


Curriculum Priorities:

- Equity & Culturally Responsive Curriculum
- NWEA MAPS <u>Data</u>
- K-2 Phonics First Implementation & Fidelity
- K-4 Literacy Fidelity to TC Units of Study
- 5-8 MS ELA Transition to Workshop & Coherence
- K-8 Review of <u>Math in Focus & Big Ideas</u>
- K-12 <u>Health & P.E.</u> Curriculum Mapping
- K-12 <u>Digital Literacy</u> & Library Skills Mapping
- 6-12 Next Generation <u>Science</u> Standards Alignment
- 5-12 <u>Social Studies</u> Framework Alignment
- Greeley <u>STEAM</u> & <u>New Sustainability</u> Center



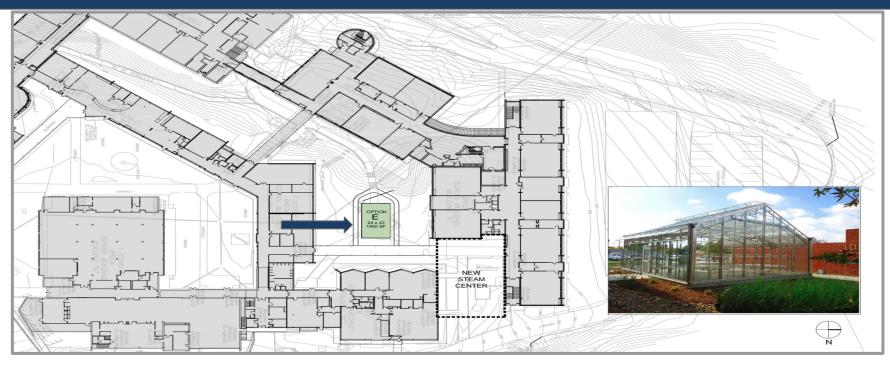
Science, Technology, Engineering, Arts & Math



The STEAM Center @ Greeley



A State-of-the-Art, free-standing, 2000 sq. ft, climate-controlled, multi-zoned, glass research laboratory.



Sustainability Research Center @ Greeley



Special Education Strategic Plan Development - RFP



- 1. Comprehensive Review of SPED Instructional Program & ServicesSpring/Summer/Fall 2021
- 2. Strategic Plan Development Winter 2021
- 3. Report to Board of Education Spring 2022
- 4. Strategic Plan Implementation Spring/Fall 2022

Equity, Social Justice, Anti-Racism Professional Learning -RFP

Identified the following priorities for future Professional Learning:

- Experiences that all staff members must be part of:
 - □ Self-reflection/identity work for all staff
 - □ Bias/Assumptions about individuals, race, gender, sexuality, etc. Including...
 - Coded language, Microaggressions, "Jokes", Tokenism "Saviorism" vs. Allyship, Cultural appropriation
 - Alternative ways of thinking/working from other cultures
 - Unpacking the concepts of equity, diversity
 - □ Understanding and appreciation of different cultures
 - □ Explicit training around being an anti-racist & the continuum of that work



-ChappEquity Fellows Leadership Team

Summer 2021 - June 2022 - Systemic Professional Development Plan begins to unfold

Recommended Personnel Additions

Instructional

1.0 FTE: Director of Equity, Inclusion & Wellness

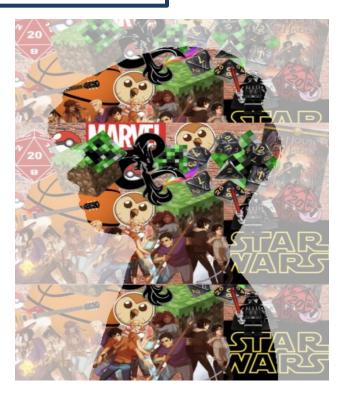
1.0 FTE: Associate Director of Instructional Technology & Communication

Non-Instructional

1.0 FTE Special Education Office Assistant

.57 FTE Payroll Assistant





Contingency Budget





What is a Contingency Budget?

- When voters reject the proposed budget
- The contingency budget may not include a levy higher than the prior year's levy (0% levy growth)
- Information must be included in the Budget Notice



When Does a District Go to a Contingency Budget?





Contingency Budget: Reduction Amount

| Categories | Approved 2020-21 | Proposed 2021-22 | \$ Increase | % Increase |
|-------------------------------|------------------|------------------|--------------------------|------------|
| Real Property Taxes | \$111,663,231 | \$113,934,076 | <mark>\$2,270,845</mark> | 2.03% |
| State Aid | \$9,945,871 | \$10,175,192 | \$229,321 | 2.31% |
| Appropriation of Fund Balance | \$3,542,865 | \$3,542,865 | \$0 | 0.00% |
| Tax Revenues | \$1,325,000 | \$1,325,000 | \$0 | 0.00% |
| Charges for Services | \$410,201 | \$408,055 | -\$2,146 | -0.52% |
| Use of Money and Property | \$775,000 | \$425,000 | -\$350,000 | -45.16% |
| Miscellaneous Revenues | \$575,000 | \$650,000 | \$75,000 | 13.04% |
| Total | \$128,237,168 | \$130,460,188 | \$2,223,020 | 1.73% |



Areas Reduced in Contingency Budget

Amount: \$2,270,845

Reduce Personnel Expenditures &

Non-Personnel Expenditures

Expend Additional Fund Balance



Budget Summary

Chappaqua Central School District Proposed Budget

2021/2022 = \$130,460,188 or 1.73%

1 Proposition for Voter Consideration:

(no impact on tax levy)

Greeley Gym Boiler Room - \$650,000

CCSD Budget Highlights

- Responsive to the BOE's Strategic Questions & the Strategic Coherence Plan
- ➤ Meets the 2021-22 Operating Standards
- Supports Physical, Social, and Emotionally Safety
- > Provides funding for Equity & Diversity Professional Development
- Increases leadership capacity & oversight of technology systems & district communications
- Maintains robust professional learning required for post-pandemic instructional model
- Adjusts personnel based on enrollment
- Maintain a budget below the tax cap to ensure that it is fiscally sustainable and community members are eligible for property tax rebate

CHAPPAQUA CENTRAL SCHOOL DISTRICT BUDGET NOTICE 2021-2022

| Overall Budget Proposal | Budget Adopted for the 2020-21 School Year | Budget Proposed for the 2021-22 School Year | Contingency Budget for the 2021-22 School Year* |
|--|--|---|---|
| Total Budgeted Amount, Not Including Separate Propositions | \$128,237,168 | \$130,460,188 | \$128,189,343 |
| Increase/Decrease for the 2021-22 School Year | | \$2,223,020 | -\$47,825 |
| Percentage Increase/Decrease in Proposed Budget | | 1.73% | -0.04% |
| Change in the Consumer Price Index | | 1.23% | |
| A. Proposed Tax Levy to Support the Total Budgeted Amount | \$111,663,231 | \$113,934,076 | |
| B. Levy to Support Library Debt, if Applicable | \$0 | \$0 | |
| C. Levy for Non-Excludable Propositions, if Applicable** | \$0 | \$0 | |
| D. Total Tax Cap Reserve Amount Used to Reduce Current Year Levy | \$0 | \$0 | |
| E. Total Proposed School Year Tax Levy (A + B + C - D) | \$111,663,231 | \$113,934,076 | \$111,663,231 |
| F. Permissible Exclusions to the School Tax Levy Limit | \$5,504,836 | \$5,769,105 | |
| G. School Tax Levy Limit, <u>Excluding</u> Levy for Permissible Exclusions | \$107,840,136 | \$108,164,971 | |
| H. Total Proposed Tax Levy for School Purposes, <u>Excluding</u> Permissible Exclusions and Levy for Library Debt, Plus Prior Year Tax Cap Reserve (E - B - F + D) | \$106,158,395 | \$108,164,971 | |
| I. Difference: (G - H); (Negative Value Requires 60.0% Voter Approval - See Note Below Regarding Separate Propositions) ** | \$1,681,741 | \$0 | |
| Administrative Component | 10,738,082 | 11,350,036 | 11,024,283 |
| Program Component | 95,462,700 | 96,279,619 | 94,731,925 |
| Capital Component | 22,186,386 | 22,830,533 | 22,433,135 |

^{*}CONTINGENCY BUDGET: Proposed Budget less difference between Prior Year Tax Levy and Proposed Tax Levy



*Provide a statement of assumptions made in projecting a contingency budget for the 2021-22 school year, should the proposed budget be defeated pursuant to Section 2023 of the Education Law.

The contingency budget would require \$2,270,845 in reductions from the proposed 2021-22 budget. Reductions would be made across the budget beginning with the non-contingent expenses. The reductions would include student supplies, certain equipment purchases, field trips, athletics, building & grounds, and staffing.

**List Separate Propositions that are not included in the Total Budgeted Amount: (Tax Levy associated with educational or transportation services propositions are not eligible for

| Description | | Amount | |
|-------------|--|--------------------------------|--|
| | | | |
| | | | |
| | | | |
| | Install new boiler at the Horace Greeley High | | |
| | School Gymnasium, including associated | A maximum of \$650,000 to be | |
| | mechanical, electrical, general trade work and | taken from the Capital Reserve | |
| | incidentals. | Fund | |

exclusion and may affect voter approval requirements)

| | Under the Budget Proposed |
|---|-----------------------------|
| The basic school tax relief (STAR) exemption is authorized by section 425 of the real Property Tax Law. | for the 2021-22 School Year |
| Estimated Basic STAR Exemption Savings | \$1,775 |

The annual budget vote for the fiscal year 2021-2022 by the qualified voters of the Chappaqua Central School District, Westchester County, New York, will be held on May 18, 2021



Voter Information

Voter status may be checked by calling the District Clerk, Liisa Elsner, 238-7200 ext. 1002, lielsner@chappaquaschools.org, between 8:30am and 4:30pm.

To be eligible to vote on May 18, 2021, residents must be registered for general political elections or with the school district or have voted within the past four years in an election.

Registrants must be United States citizens, residents of the school district for 30 days, and 18 years of age.



Voter Information

Register on any business day at the office of the District Clerk during normal business hours up to May 13, 2021, five (5) days prior to the election.

Applications for absentee ballots for electing board members and voting on the 2021-22 school and library budgets may be obtained from the District Clerk or the website: www.chappaquaschools.org. State Education Law prohibits absentee registration.

Budget Calendar

| Event | Date |
|--|--|
| Budget Preview | Jan. 13, 2021 |
| Superintendent's Budget Recommendation | March 3, 2021 |
| Component Budgets | March 17, 2021: Curriculum, Technology, Special Education, Athletics |
| | March 24, 2021: Operation & Maintenance, Non-Instructional Budget, Revenue, Tax Rate, Contingency Budget |
| Budget Adoption | April 14, 2021 |
| Budget Hearing | May 5, 2021 |
| Public Library Budget | May 5, 2021 |
| Budget Vote | May 18, 2021 |

Budget Comments

| | EMAIL | PHONE |
|---|---------------------------------|-----------------------|
| Board of Education | board@chappaquaschools.org | |
| Christine Ackerman, Superintendent | chackerman@chapaqquaschools.org | 914-238-7200 ext.1002 |
| John Chow, Assistant Superintendent for Business | jochow@chappaquaschools.org | 914-238-7200 ext.1006 |

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Thank You!