

2020-2021 Proposed Budget For Adoption

April 29, 2020

Chappaqua Central School District - Strategic Questions

Question 1

How can the District ensure continuing excellence in academic and extra-curricular programs while developing a budget that is fiscally responsible?

Question 2

How can the District ensure that all students think deeply, support their thinking, apply problem-solving skills, and actively participate in their learning as they acquire content knowledge?



District Priorities

District Strategic Priorities:

- → Using Instructional Space to Amplify Learning
- **→** District-wide Assessment Practices
- → K-12 Social Emotional Learning Curriculum
- → K-12 Academic Program Alignment
- → Instructional Technology as a Tool to Personalize Learning



Operating Standards for 2020-2021

- Ensure the continued tradition of excellence in teaching and learning while fostering 21st century skills and building global partnerships.
- Provide school environments that are safe and supportive of social, emotional and physical health and well-being.
- ➤ Ensure continual instructional program improvement.
- > Support the innovative use of time, space and technology.
- Maximize efficiencies in scheduling personnel wherever possible.
- > Ensure high quality teacher and administrator evaluation systems.
- Optimize communication structures to ensure the dissemination of accurate, timely and relevant information while providing opportunities for information to flow within the school district and to the community.
- ➤ Maintain contractual class size ratios K-12.

Operating Standards for 2020-2021

- Ensure that focused and research-based professional learning initiatives are ongoing for all staff.
- Maintain teaming approach at the middle level.
- Maintain breadth and depth of core course offerings and extra-curricular activities to the greatest extent possible in light of tax cap realities.
- Provide students with cross-disciplinary experiences built on a foundation of real-world 21st century skills.
- Ensure that the District's facilities continue to be safe, clean, well-maintained, energy efficient and current.
- ➤ Ensure that school and District offices function efficiently and effectively.



Proposed Budget 2020-21

Approved 2019-20 Budget: \$126,152,188

Revised Proposed 2020-21 Budget: \$128,237,168

Budget Increase: \$2,084,980

or 1.65%

Tax Levy Increase: \$1,634,668

or 1.49%



Curriculum Priorities

Curriculum Priorities:

- K-1 Phonics Implementation & 2nd Grade 2020
- K-4 Fidelity to TC Units of Study for Literacy
- 5-8 ELA Transition to Workshop & Coherence
- K-8 Review of Math in Focus & Big Ideas
- K-12 Health & P.E. Curriculum Mapping
- K-12 Digital Literacy Skills Mapping
- 6-12 Next Generation Science Standards Alignment
- 5-12 Social Studies Framework Alignment
- K-12 RTI & Special Education Program Analysis



Professional Learning

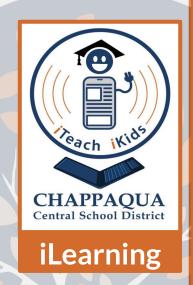
Professional Learning Structures



- Faculty meetings (Building-level and joint)
- Superintendent Conference Days
- In-service courses
- Learning Teams (& Learning Teams XL)
- APPR Inquiry support
- New Teachers & Mentor program (Year 1 & 2)
- Classroom coaching
- Consultants & Authors
- Fellowships
- Committees
- Summer curriculum planning and development

Notable Professional Learning Initiatives

- NWEA MAPS Implementation
- Phonics K-1 (2nd 2020-21)
- APPR Revisions & Rubric Implementation
- 5-8 Literacy: Workshop Model
- 5-12 STEAM Centers & Building
- 9-12 L-Building: Progressive Practices
- K-12 Next Gen. Science & Environmental Sci.
- K-8 Social Studies Framework
- Personalized Learning through Tech. Integration / Canvas
- K-12 SEL Program Alignment



SAVE THE DATES

PD EVENTS

CURRICULUM EVENTS

SUMMER P.D. GAMES



BASECAMP SPRINT

High-energy kick-off to summer K-12



June

HS WORLD-LANGUAGE WATER POLO Scope & Sequence development for HS World Language

June 29 July 1



SYNCHRONIZED TECH. & MEDIA LITERACY Scope & Sequence development for technology & media literacy K-12





July **20-21** July

MS HISTORY-CYCLE Professional Learning & Curriculum Development for S.S. 5-8

Aug 28&31



20-21

5-9 NGSS-TICS Professional Learning & Curriculum Development for Science 5-9

July 20-21

MS STEAM-RELAY XL Explore the potential of our MS STEAM Labs July **22-23**

HS HISTORY-CYCLE Professional Learning & Curriculum Development for History 9-12

July 22-23



July 28-29

ELA 6-9 VOLLEY

Aug 17-18

All things related to #LBuildingLife LITERACY-SAIL

July 30

Professional Learning & Curriculum Development for ELA 6-9

FELLOWS



TECH-FORUM LIFT

Technology integration K-12

All things literacy K-12

Aug 11-12

Aug

GPS FELLOWS



'HS STEAM-RELAY XL It's time to open the HS STEAM building

17-18 Aug

15-16 & Two Proposed Days



LEADERSHIP SUMMIT Calling all leaders & aspiring leaders

19

SEL FELLOWS Required of Fellows



NEW TEACHER-DIVE New Teacher Orientation for New Hires

Aug

Aug **24-26**

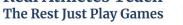
NEW TEACHER BOWL Probationary Teacher Institute

31

#ChapPDTeam Inspired Professional Learning

Required of Fellows

EQUITY FELLOWS



Registration Opens March 16th

Real Athletes Teach



Instructional Technology

Personalized Learning

Chappaqua Central School District 1:1 Planning

Grade	17-18	18-19	19-20	20-21	
K & 1		Planning	Implementation	Implementation	
2		Planning Implementation		Evaluation	
3 & 4	Planning	Implementation	Evaluation		
5&6	Planning	Implementation	Evaluation		
7&8		Planning	Implementation	Evaluation	
9-12		Planning	Implementation	Evaluation	





Preparing for The New Spaces



Greeley Lower-L

- A/V Equipment
- Furniture
- Instructional Supplies

Greeley STEAM Building

- A/V & Technology Equipment
- STEAM Equipment
- STEAM Supplies
- Furniture





Class Size, Staffing & Program Enhancements

Staff Additions/Reductions

Class Size Threshold

Grade Level	Threshold
K	20 Students
1	23 Students
2-4	25 Students
5-12	28 Students

Negotiated between CCT & ADM Approved by the BOE



Elementary School Sections



	2019-2020			2020-2021			
Grade	Enrollment	Sections	Class Size	Enrollment	Sections	Class Size	
	DG						
K	67	4	16.8	84	5	16.8	
1	97	5	19.4	69	3	23.0	
2	88	4	22.0	104	5	20.8	
3	83	4	20.8	89	4	22.3	
4	90	4	22.5	89	4	22.3	
	425	21	97	435	21		
-	RB	*					
K	76	4	19.0	80	4	20.0	
1	72	4	18.0	81	4	20.3	
2	84	4	21.0	75	4	18.8	
3	92	4	23.0	84	4	21.0	
4	84	4	21.0	92	4	23.0	
	408	20	- 27	412	20		
-	WO	*					
K	58	4	14.5	68	4	17.0	
1	85	4	21.3	62	3	20.7	
2	72	4	18.0	88	4	22.0	
3	78	4	19.5	79	4	19.8	
4	97	4	24.3	81	4	20.3	
	390	20	39	378	19		
Total	1223	61	- 07	1225	60		

Middle School Sections



		2019-2020)		2020-2021	
Grade	Team Enrollment Teachers	The state of the s		Enrollment	Team Teachers	Class Size
	Bell					
5	132	6	22.0	145	6	24.2
6	172	8	21.5	136	6	22.7
7	167	8	20.9	177	8	22.1
8	146	8	18.3	169	8	21.1
	617	30		627	28	
	SB				i i	
5	121	6	20.2	135	6	22.5
6	158	7	22.6	123	6	20.5
7	122	6	20.3	156	8	19.5
8	158	8	19.8	120	6	20.0
	559	27		534	26	
Total	1176	57		1161	54	

High School Sections



Grade	2019-20	2020-21 Projected
9	276	305
10	303	276
11	309	301
12	343	317
Total	1231	1199

Class Size	201	9-20	2020-21		
Impacted	Sections	Projected	Sections	Projected	
English	55	22.7	55	21.8	
Math	67	18.6	67	17.9	
Social Studies	67	18.6	67	17.9	
Science	70	17.8	70	17.1	

Instructional Positions

1 High School Assistant Principal

Student Support Restructure

2 MS STEAM Enrichment / Support

- 1 Teacher Shared: 7B & Bell (2019-20)
- 1 Additional Teacher (2020-21)

3 Psychologists

Special Education Reorganization



PE / Assistant AD

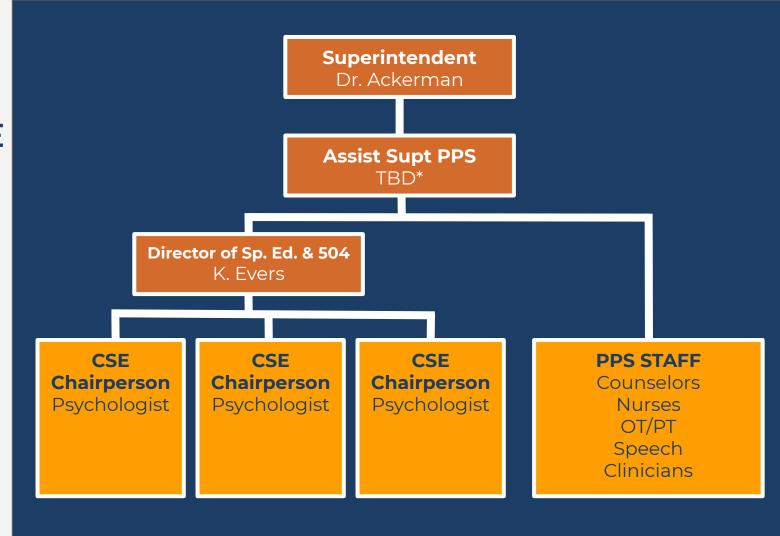
Added 2019-20

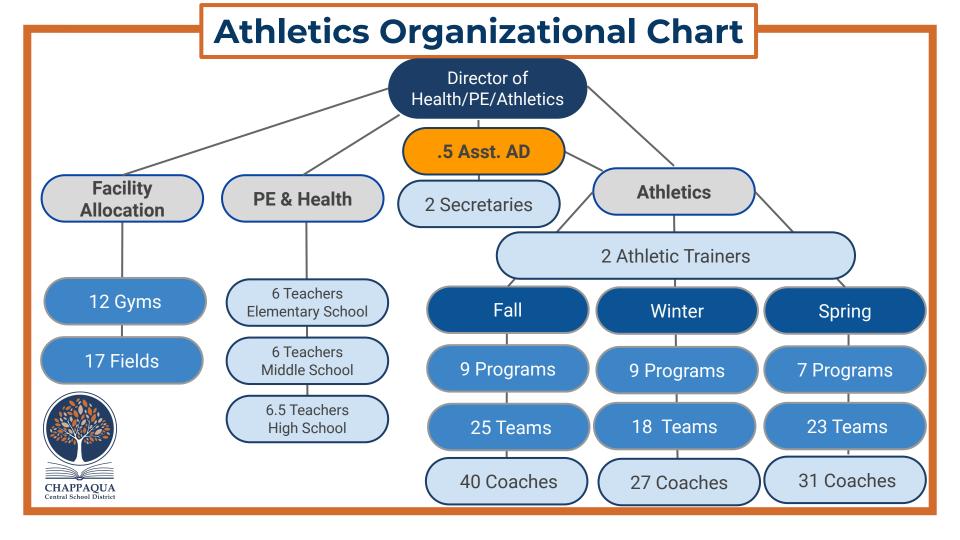




PROPOSED PPS STRUCTURE







Athletic Dept. Strategic Plan

Target Areas	Action Steps
Framework for Coaching	Align Coaching Expectations & Procedures Professional Development Aligned to Program Values Family/Student Handbook
Data Driven Decisions	Comprehensive Coach Evaluation Direct Supervision Student Advisory Board Senior Exit Interviews
Program Expansion	Modified Sports Intramurals Continuing Education Classes for Students Expand Supportive Roles for Students



Proposed Personnel Additions & Reductions

Area	Additions	Reductions
Elementary Schools		1.0 FTE Core Teacher
Middle Schools	 1.0 FTE AIS/STEAM Support Teacher 1.0 FTE AIS/ STEAM Support Teacher (2019-20) 	3.0 FTE Core Teachers
High School	 1.0 FTE Assistant Principal 0.5 FTE PE Teacher/Assistant AD (2019-20) Student Resource Officer (2019-20) 	 0.2 FTE Latin Teacher 0.5 FTE Speech Teacher (2019-20)
District Wide	 3.0 FTE Psychologists for CSE Assistant Superintendent for PPS 	 2.0 FTE CSE Chair Administrators 0.5 FTE 504 Chair



Financial Information



Current Revenue Sources

Preliminary Reduction Projections

Possible Mid-Year State Aid Reductions: UNKNOWN

Sales Tax: \$200,000

Summer Academic Program: \$15,000

Interest/Earnings: \$400,000

Rental of Real Property/Equipment: \$30,000

2020-21 REVENUES SUMMARY - % OF BUDGET

	%
Real Property Taxes	87.1%
State Aid	7.8%
Appropriation of Fund Balance	2.8%
Tax Revenues	1.0%
Charges for Services	0.3%
Use of Money & Property	0.6%
Miscellaneous Revenues	0.4%
Total	100.0%



CCSD State Aid 2020-2021

Approved for 2020-2021

Approved Budget State Aid (4/3/20): \$9,611,201

Reduction: \$170,923

Due to the Covid-19 health crisis, the NY State budget includes a "Pandemic Adjustment" allowing for unprecedented mid-year cuts in state aid to school districts. There are three time periods during which NYS can evaluate revenues against projections and adjust aid to school districts: April 1-30, May 1-June 30, and July 1-December 31. If the budget falls out of balance, the budget director is authorized to withhold some or all of the amounts appropriated to school districts.



Anticipated Savings from This Year 2019-2020

Preliminary Savings Projections - Reserves, Supplies for Reopening & Security Upgrades

Spring Season Coaching: \$200,000 (all sports, prorated 1 week for tryouts JV/Varsity)

Spring Season Transportation: \$70,000

Heating/Natural Gas: \$100,000

Electricity: \$100,000

Bus/Gas: \$60,000

Sub Teachers: \$100,000

O&M Subs/OT: \$100,000

Regular Transportation: \$400K per month (starting in April)



Proposed Budget 2020-21

Approved 2019-20 Budget: \$126,152,188

Revised Proposed 2020-21 Budget: \$128,237,168

Budget Increase: \$2,084,980

or 1.65%

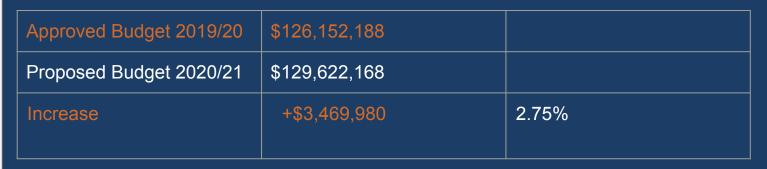
Tax Levy Increase: \$1,634,668

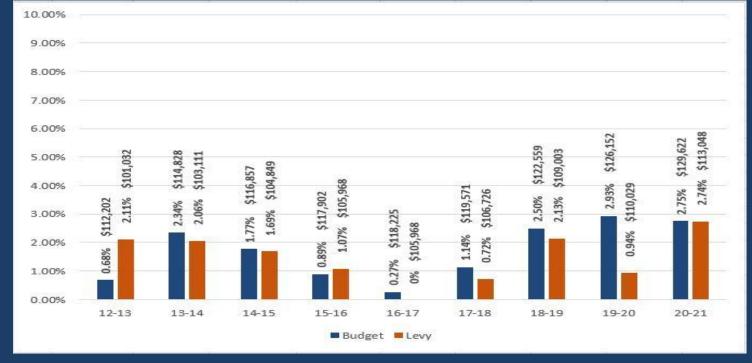
or 1.49%

MARCH

Original Proposed Budget 20/21









Budget Reductions April 15, 2020

INSTRUCTION

1 FTE Contingency: \$115,000

OPERATIONS AND MAINTENANCE

Equipment: \$50,000 Subs/Overtime: \$70.000

Blacktop Paving: \$50,000

Cameras: \$260,000 (will purchase this year) Interfund Transfer (WO Roof): \$400,000

SPECIAL ITEMS

Refund on Property Taxes: \$100,000

DISTRICT WIDE Travel & Conferences: \$30,000

Reduce 1 Security Guard at Greeley (Restructure from 6 to 5/Eliminate Roaming Guard): \$35,000

Compensated Absences: \$150,000

Total Reduction: \$1,385,000

Supplies: \$100,000

Transportation Gas & Supplies: \$25,000

Reduced Reduced \$1,385,000 \$1,385,000 Budget 1.65% \$2,084,980 Increase \$1,634,668 1.49% Tax Levy Increase

APRIL

Revised
Proposed
Budget
20/21
4/29/20



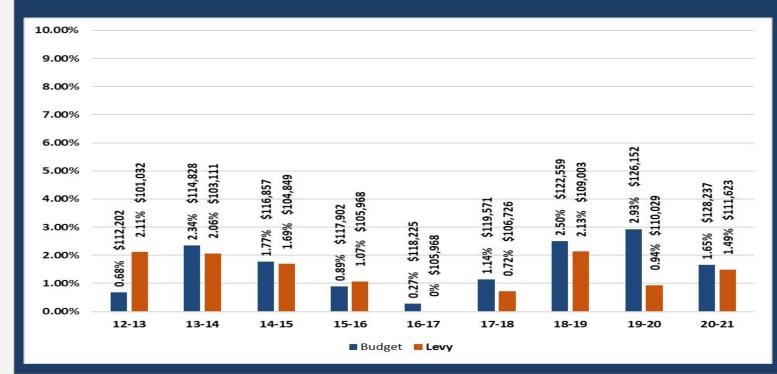
Approved Budget 2019/20 \$126,152,188

Proposed Budget 2020/21

\$128,237,168

Budget Increase Tax Levy Increase

+\$2,084,980 +\$1,634,668 +1.65% +1.49%



Chappaqua (
	Tax Levy Limit				ear 2020-21		
		BASI	CFOR	MULA	11111		
Prior Year Ta	ax Levy (2019-2020)						\$ 110,028,563
Tax Base Gr	owth Factor (ORPS)					×	1.0103
							\$ 111.161.857
Prior Year Ex	xemptions						
	BOCES Capital Exclusion	53,176					
	Debt Service	3,754,406					
	Debt Service \$16M	1,032,538					
	Debt Service \$26.5M	1,843,050					
	Capital Expenditures	100,000					
	Lease Purchase: EPC	1,204,921					
	Less: Bldg Aid	(2,749,165)	-				
-		5,238,926				10.75	(5,238,926)
		111					\$ 105,922,931
ADJUSTED F	PRIOR YEAR LEVY					-	\$ 105,922,931
Allowable Le	evy Growth Factor (CPI)					x	1.81%
		TAX	LEVY	LIMIT BEFORE	E EXCLUSIONS:		\$ 107,840,136
		+ EX	CLUSI	ONS			
Available Ca	rryover					+	\$ -
Current Year	Exemptions (2020-21)						
	BOCES Capital Exclusion	66,317					
	Debt Service	6,495,238					
	Capital Expenditures	500,000					
3	Lease Purchase: EPC	1,204,921					
	Less: Bldg Aid	(2,361,640)					\$ 5,904,836
	PENSIONS	Salary Base	Rate	Exemptions			
	TRS			N/A			
	ERS		è	N/A		*	\$ -
	TA	X LEVY LIMIT W	/ITH E	XCLUSIONS:			\$ 113,744,972
-			TA	K CAP LIMIT:			\$ 3.716.409





8 Most Recent Budgets (2013-14 to 2020-21)

	Approved 2013-14	Approved 2014-15	Approved 2015-16	Approved 2016-17	Approved 2017-18	Approved 2018-19	Approved 2019-20	Proposed 2020-21	Cumulative \$	Cumulative % Increase	
Budget	\$114,828,088	\$116,856,988	\$117,901,688	\$118,225,288	\$119,571,688	\$122,559,988	\$126,152,188	\$128,237,168	\$13,409,080	11.68%	1.67%
Tax Levy	\$103,110,993	\$104,849,225	\$105,968,116	\$105,968,116	\$106,726,146	\$109,002,541	\$110,028,563	\$111,663,231	\$8,552,238	8.29%	1.18%

Tax Rates/\$1,000

-	14x Natc3/ \$1,000											
ı	New Castle	102.68	104.29	105.72	105.93	106.84	108.92	109.63	111.40	8.72	8.49%	1.21%
ı												
١,	Mt. Pleasant	1,351.58	1,370.08	1,357.24	1,384.24	1,370.66	1,451.06	1,474.66	1,515.88	164.30	12.16%	1.74%
Ŀ	vit. Piedsdilt	1,351.58	1,370.08	1,357.24	1,384.24	1,570.00	1,451.00	1,474.00	1,515.66	104.30	12.10%	1.74%



8 Most Recent Budgets (2013-14 to 2020-21)

	Cumulative \$ Increase	Cumulative % Increase	Average % Increase
Budget	\$13,409,080	11.68%	1.67%
Tax Levy	\$8,552,238	8.29%	1.18%

Tax Rates/\$1,000

New Castle	8.72		1.21%
Mt. Pleasant	164.30	12.16%	1.74%



Tax Analysis 2020-21

School District Budget	128,237,168	
Less: Revenue from sources other than current local	13,031,072	
Appropriation of Fund Balance		3,542,865
Tax Levy		111,663,231
	New Castle	Mt. Pleasant
Assessed Taxable Valuation	909,220,155	6,843,131
Equalization Rate	19.05%	1.40%
Full Taxable Valuation	4,772,809,213	488,795,071
Portion of Tax Levy	90.7%	9.3%
Tax Levy	101,289,886	10,373,345
Rate Per \$1,000		
School District Estimated 2020-2021	111.403036	1,515.877029
Compared to School District Actual 2019-2020	109.634629	1,474.660538
\$ Increase per @1,000	1.77	41.22
% Increase	1.61%	2.79%



2020-21 -SCHOOL DISTRICT BUDGET NOTICE

		Budget Adopted	Budget Proposed	Contingency
Ov	verall Budget Proposal	for the 2019-20	for the 2020-21	Budget for the
	-	School Year	School Year	2020-21 School Year*
Tota	al Budgeted Amount, Not Including Separate Propositions	\$126,152,188	\$128,237,168	\$126,602,500
Inci	rease/Decrease for the 2020-21 School Year		\$2,084,980	\$450,31
Per	centage Increase/Decrease in Proposed Budget		1.65%	0.369
Cha	ange in the Consumer Price Index		1.81%	*
Α.	Proposed Tax Levy to Support the Total Budgeted Amount	\$110,028,563	\$111,663,231	
В.	Levy to Support Library Debt, if Applicable	\$0	\$0	
c.	Levy for Non-Excludable Propositions, if Applicable**	\$0	\$0	
D.	Total Tax Cap Reserve Amount Used to Reduce Current Year Levy	\$O	\$0	
E.	Total Proposed School Year Tax Levy (A + B + C - D)	\$110,028,563	\$111,663,231	\$110,028,563
F.	Permissible Exclusions to the School Tax Levy Limit	\$5,238,926	\$5,904,836	
G.	School Tax Levy Limit, Excluding Levy for Permissible Exclusions	\$107,296,992	\$107,840,136	
н.	Total Proposed Tax Levy for School Purposes, Excluding Permissible			
	Exclusions and Levy for Library Debt, Plus Prior Year Tax Cap	\$104,789,637	\$105,758,395	
	Reserve (E - B - F + D)			
I.	Difference: (G - H); (Negative ValueRequires 60.0% Voter Approval -			
	See Note Below Regarding Separate Propositions) **	\$2,507,355	\$2,081,741	
	Administrative Component	10,263,444	10,738,082	10,458,355
	Program Component	93,908,667	95,462,700	95,457,700
	Capital Component	21,980,077	22,186,386	20,686,445

*CONTINGENCY BUDGET: Proposed Budget less differen	ce between Prior Year Tax Levy a	nd Proposed Tax L
Provide a statement of assumptions made in projecting a contingency bud	dget for the 2020-21 school year, should t	he proposed budget
be defeated pursuant to Section 2023 of the Education Law.		×.1
The contingency budget would require \$1,634,668 in reductions from the p	roposed 2020-21 budget. Reductions w	ould be made across
he budget beginning with the non-contingent expenses. The reductions v	would include student supplies, certain ed	quipment purchases,
ield trips, athletics, building & grounds, and staffing.		
List Separate Propositions that are not	Description	Amount
ncluded in the Total Budgeted Amount: (Tax Levy		311
associated with educational or transportation	nla	nla
services propositions are not eligible for		
exclusion and may affect voter approval requirements)		
	Under	the Budget Proposed
	for the	2020-21SchoolYear
Estimated Basic STAR Exemption Savings ¹		\$1,835
The annual budget vote for the fiscal year 2020-2021 by the qualified	voters of the Chappaqua Central School I	District, Westchester
County, New York, will be held at Horace Greeley High School in said of	listrict on a date to be determined betwee	n the hours of
7:00am and 9:00pm, prevailing time in the Horace Greeley High School	ol, at <u>which time the polls wil</u> l be opened to	vote by votiing
ballot or machine.		
¹ The basic school tax relief (STAR) exemption is authorized by section	425 of the real Property Tay Law	



2020-21 Property Tax Report Card

661004 - CHAPPAQUA CENTRAL SCHOOL DISTRICT			
Contact Person: John L. Chow	Adopted Budget	Proposed Budget	Percent
Telephone Number: 914-238-7200 x1006	2019-20	2020-21	Change
	(A)	(B)	(C)
Total Budgeted Amount, not Including Separate Propositions	126,152,188	128,237,168	1.65%
A. Proposed Tax Levy to Support the Total Budgeted Amount ¹	110,028,563	111,663,231	
B. Tax Levy to Support Library Debt, if Applicable	0	0	
C. Tax Levy for Non-Excludable Propositions, if Applicable ²	0	0	
D. Total Tax Cap Reserve Amount Used to Reduce Current Year Levy, if Applicable	0	0	
E. Total Proposed School Year Tax Levy (A + B + C - D)	110,028,563	111,663,231	1.49%
F. Permissible Exclusions to the School Tax Levy Limit	5,185,750	5,904,836	
G. School Tax Levy Limit , Excluding Levy for Permissible Exclusions ³	107,296,992	107,840,136	
H. Total Proposed Tax Levy for School Purposes, Excluding Permissible Exclusions and Levy for Library Debt, Plus Prior Year Tax Cap Reserve (E - B - F + D)	104,842,813	105,758,395	
I. Difference: (G - H); (negative value requires 60.0% voter approval) ²	2,454,179	2,081,741	
Public School Enrollment	3,630	3,585	-1.24%
Consumer Price Index		·	1.81%

 $^{^{\}mbox{\scriptsize 1}}$ Include any prior year reserve for excess tax levy, including interest.

 $^{^3}$ For 2019-20, includes any carryover from 2018-19 and excludes any tax levy for library debt or prior year reserve for excess tax levy, including interest.

	Actual 2018-19 (D)	Estimated 2019-20 (E)
Adjusted Restricted Fund Balance	11,332,932	11,354,847
Assigned Appropriated Fund Balance	5,852,281	7,042,865
Adjusted Unrestricted Fund Balance	4,981,066	5,129,487
Adjusted Unrestricted Fund Balance as a Percent of the Total Budget	3.95%	4.00%

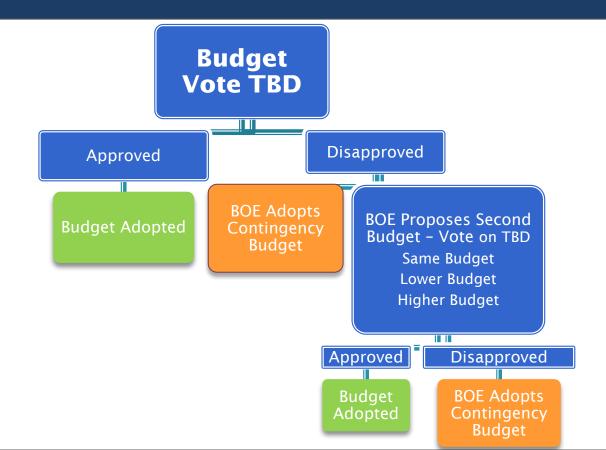
 $^{^2}$ Tax levy associated with educational or transportation services propositions are not eligible for exclusion under the School Tax Levy Limit and may effect voter approval requirements.



Contingency Budget



Contingency Budget



Contingency Reduction

- \$1,634,668



Reduction of Personnel, Non-Personnel, Programs

&

Possible Use of Fund Balance

Budget Highlights

- Respond to the BOE's strategic questions & the District's Strategic Coherence Plan.
- ➤ Meet the 2020-21 operating standards.
- > Ensure students are physically, socially and emotionally safe.
- Increase instructional and social emotional learning support for special education and 504 programs.
- ➤ Increase administrative leadership, oversight and support for Greeley community.
- > Maintain additional support for the athletic department.
- ➤ Maintain the Student Resource Officer (SRO) at Greeley.
- > Adjust personnel based on enrollment.
- Maintain a budget below the tax cap to ensure community members are eligible for property tax rebate.



Voter Information

To be eligible to vote, **residents** must be **registered** for general political elections or **with the school district** or have **voted within the past four years in an election**.

Registrants must be **United States citizens**, **residents** of the school district for **30 days**, and **18 years of age**.

Voter status may be checked or a voter may register (up to 5 days before the election) by contacting our District Clerk, Liisa Elsner, 238-7200 ext. 1002, lielsner@ccsd.ws, between 8:30am and 4:30pm.



Absentee Ballots

Applications for absentee ballots for electing board members and voting on the 2020-21 school and library budgets may be obtained from the District Clerk or found on the District's website: www.ccsd.ws.

State Education Law prohibits absentee registration.

Budget Calendar

Event	Date
Budget Preview	Jan. 8, 2020
Superintendent's Budget Recommendation	March 3. 2020
Component Presentations	March 18. 2020: Curriculum, Special Education and Technology
	March 25, 2020: Athletics, Oper. & Maint., Non-Inst, Revenue, Tax Rates, Contingency Budget
Budget Further Discussions	April 1, 2020
Budget Revised Recommendations	April 15, 2020
PTA Community Forum	April 22, 2020
Budget Adoption	April 29, 2020
Public Library Budget Presentation & Budget Hearing	TBD (Between 7-14 days before budget vote)
Budget Vote	TBD



Questions

THANK YOU